

*You have established a stronghold
from the mouths of children...
to silence the enemy
and the avenger.*

— Psalm 8:2 (HCSB)



Handbook for the **4/14 Window Global Initiative**

DRAFT



4/14 Global Initiative as a Servant Catalyst

Assignment

Mobilize the body of Christ worldwide to invest in reaching, equipping and empowering the 4/14 Generation to maximize their transformational impact while they are young, and mobilize them for continuing impact throughout the rest of their lives.

Building Blocks

4/14 Initiatives

National → Geographic

Track → Functional

Prayer → Spiritual



4/14
National
Catalytic
Events

Summit

Consultation

Conference

Outcomes

1. Global prayer movement for 4/14ers
2. Local churches globally with 4/14 primary focus
3. At least one seminary or Bible College, effectively operating an HCD (Holistic Child Development) program in 80% of nations
4. Programs, curricula and teaching / training strategies massively developed to equip the 4-14 generation
5. Significant mission movements among 4/14
6. Strong global Christian advocacy network to fight injustice-affecting children
7. Culturally relevant and biblically sound entertainment for children
8. School renewal movements across the globe
9. Focus on reaching and discipling children among most service organizations, mission agencies, philanthropic organizations,
10. Significant capacity (experts) for developing contextual, biblical resources

Charge

The younger generation will be recognized by the body of Christ worldwide as one of the primary agents of transformation and will be making a difference in the seven societal spheres/mountains of cultural influence

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Introduction

The 4/14 Window refers to the demographic group from age four to fourteen years old, which is the most open and receptive to every form of spiritual and developmental input. God is calling us to a new missional focus: the 4/14 Window golden age of opportunity to transform the world. God is calling us to radically change the way we view children and to respond to their strategic importance and rightful place in His Kingdom. This often ignored and suffering people group can be transformed into a precious window of opportunity. In God's hands, this enormous and largely ignored people group can become agents of transformational mission under the headship of Jesus Christ. The needs, the nature and the challenge of raising up a new generation out of the 4/14 Window are presented in the 4/14 brochure, booklet and book written by Luis Bush. This handbook describes our approach to address the needs and the challenges facing those working with the 4/14 Global Initiative within the framework of the Transform World Movement.

“Raising up a New Generation from the 4/14 Window to Transform the World” (a.k.a. 4/14 Window Global Initiative) is a bold process of collaboration and mobilization that seeks to obey God's call to this new missional focus. This global initiative or movement begins with a 4/14 Window Global Summit, 6 to 8 September 2009 in New York City, with more than 350 participants from more than 70 countries, over 250 of whom are from overseas.

The primary building blocks of the 4/14 Window Global Initiative are national, track and prayer based initiatives. The functional dimension is defined by the more than fifteen tracks. The geographical dimension of the 4/14 Window Movement is fueled

by national 4/14 initiatives. The partnership between the geographical and functional aspects of the 4/14 Window Global Initiative reflects and draws on the strengths of God's people in both the north and the south. Our approach recognizes the growing contribution of leadership and ideas and ministry approach from the Majority World, also referred to as the Global South, Non-Western and Two-Thirds World. A draft of Covenant on the 4/14 Window can be found in Appendix A and a draft on the Missiological Task in relation to raising up a new generation from the 4/14 Window to transform the world can be found in Appendix B. See Appendix C for the Transform World Covenant.

The purpose of the 4/14 Handbook is to explain the process we plan to use - to fulfill the core mission of this global initiative. It incorporates the core ideology and the overall 7-year strategy. The Handbook presents perspectives on the emergence and developmental impact of 4/14 city, state, national and continent wide initiative. It describes the role, functions and draft of the strategic plan of the global tracks initiated during their formal launch at the September 2009 4/14 Global Summit.



Core Ideology¹

The core ideology of the 4/14 Window Global Initiative includes the Mission Statement/Purpose, the Vision Statement and the Vivid Description (7 years). It answers the question: **How do we know when we have accomplished our vision in the future?** (This core ideology remains in draft form until there is agreement by the participants at the first Summit in September of 2009.)

Mission Statement/Purpose

Mobilize the body of Christ worldwide to invest in reaching, equipping and empowering the 4/14 generation to maximize their transformational impact while they are young, and mobilize them for continuing impact throughout the rest of their lives.

Vision Statement

The younger generation will be recognized by the body of Christ worldwide as one of the primary agents of transformation (holistic mission) and will be making a difference in the seven societal spheres/ mountains of cultural influence (Arts & Entertainment, Business & Technology, Education & Science, Family, Government, Media, and Religion) in the nations.

Vivid Description of Outcomes

Note: The vivid description answers the question: **How do we know when we have accomplished our envisioned future?** It projects forward seven years and provides indicators to review the results.

- We should pray and open the way for global and significant movement of prayers among the children and youth like never before!
- A significant movement among local churches globally having a primary focus of holistic discipleship of children and youth.
- Programs, curricula and teaching / training strategies massively developed to equip the 4-14 generation as effective agents of transformation. These will be made available to local churches, mission organizations, Christian development organizations and Christian schools globally for implementation.
- In every country possible in the world, there will be at least one seminary or Bible College, effectively operating an HCD (Holistic Child Development)

ment) program to prepare ministers and church leaders to mobilize, empower and equip the 4-14 generation to be agents of change.

- Significant mission movements among 4/14 generations connected through effective global networks.
- Strong global Christian advocacy network to fight injustice-affecting children (exploitation, abuse, child labor, and children's rights) recognized by the UN and other global institutions and feared by child abusers.
- School renewal movements across the globe that operate out of a new (21st century) approach to children using the Biblical value of holistic child development.
- An awakening to occur among local churches in the Global North producing collaborations with churches in the Global South to release children from the bondage of all forms of poverty.
- The massive development and use of culturally relevant and biblically sound entertainment for children, especially in the Global South.
- Significant capacity (experts) for developing contextual, biblical resources (books, games, educational materials, etc) in the Global South.
- Significantly increased focus on reaching and discipling children among most service organizations, mission agencies, philanthropic organizations, Christian NGOs and other charitable organizations.

Values²

- **Integrity** - We esteem honesty, integrity and a commitment to holiness that begins in personal transformation.
- **Servanthood** - We seek to advance our common cause by preferring and serving one another in love according to Philippians 2:1-11.
- **Collaboration** - We believe that any attempt to control or compete with others is incompatible with God's desire that his body be "jointly fitted together" for kingdom purposes.
- **Flexibility** - We believe a malleable heart and perspective are important to remaining relevant in a changing world.
- **Innovation & Creativity** - We reject stale, lazy and traditional thinking as unrepresentative of dynamic God.

¹ This is a rough draft of the Core Ideology and aspects of the 7- year initiative. The draft will be worked through many iterations leading up to and during the Launch at the first Summit 6 to 8 September 2009. The final draft will be presented at the conclusion of the event.

² Core values are shared with International Fellowship Transformation Partners (IFTP)

Movement Core Principles

Disciple Making is the overall basis upon which the 4/14 Window initiative is founded.

- We view our work with children in terms of discipleship and fulfilling the Great Commission (i.e., making disciples of all nations.)
- Disciple making is aimed at creating a lifelong learner with an ongoing intentional holistic transformation toward Christ-likeness.
- Discipleship is thus a dynamic process/journey of holistic personal growth in, with, and through the Kingdom Community (Ecclesia) which takes place within their context, and for the purpose of advancement of God's Reign (the Lordship of Christ) in individual lives as well as in the broader community.

Presence Priority - We believe that God's presence is essential to transformational success and must always take precedence over our programs.

Prayer - We believe that communion with the Lord of Hosts is the only way to nurture spiritual intimacy and avoid the pitfalls of pride and presumption.

Relationally Focused - We are bound by long-term, committed friendships rather than short-term project assignments.

National 4/14 initiatives

Introduction: National Transformation – Accomplishing the Will of God Who Has Sent Us — John 4:34-38

1. The need to lift our eyes – abandon our perception of existing conditions and take another look – *Market Research*
2. Discern the times – know what is happening in the nation - *Trend Analysis*
3. Know the workers and their calling – Stop working as though we are the only one on the job - *Asset Mapping*
4. Collaborate and rejoice in what is already happening – work together in the field with common metrics- *Strategic Planning and Outcome Indicators*
5. The field that is ripe will become the field that is harvested – assess the degree to which mission accomplishment has been fulfilled - *Outcome Analysis*

Catalytic Events: 4/14 National Summits, 4/14 National Consultations, 4/14 National Conferences 4/14 National: These are some of the catalytic events for National 4/14 Initiatives.

- 4/14 National/City/State/Regional/Continent wide Summits

National summits include up to 120 of the most influential spiritual leaders in a nation. An instructive and inspirational model of the process leading up to a 4/14 National Summit and the related program can be found in Appendix D.

- 4/14 National Consultations have objectives beyond 4/14 National Summits which are to regionalize the vision in a nation and fuel it through the additional of functional tracks by the following:

1. to incorporate the tracks
2. invite participation by the regional spiritual leaders from a nation

- 4/14 National Conferences that include parents, pastors, educators, and government officials who come together for inspiration, information and instruction.

These catalytic events are designed to engage international leaders in the task of raising up a new generation from the 4/14 Window within their nations so that youth will be equipped and empowered to transform their nation and the world.



Contribution of Models of 4/14 Initiatives

The 4/14 Global Initiative is fueled by the emergence and transformational impact of indigenous local, community and national 4/14 initiatives which became examples modeling how God is working in the nations. God has been working in many parts of the world at a continental wide level, national level, and denominational level and in thousands of local churches across the globe. Beyond the models presented in the following pages, there are numerous significant acts of God with regard to the 4-14 movement.

Models told as a story inspire, inform and instruct us so that others can learn and process and make application in their own context. The important question becomes “How do we communicate the purposes so others can benefit from the ideas and think through how to implement it in their own culture?”

How we learn and apply from listening to a story to is the same way that many people in countries are encouraged to read the Bible.

- What does the passage or purpose say?
- What does it mean?
- How do I apply it in my life?

This storytelling process documents the model and the principles behind the model. For example, testimonies from a Burundi event to raise up a new generation from the 4/14 Window to transform Burundi, hosted by the President of the country show how key "opinion leaders" are identified and how they can start to influence people around them.

After hearing the Ethiopian story a Latin American leader wrote: "There are many parallels in the secular and Christian history of Ethiopia with that of Latin America.....influence of Marxism, growth of cell groups, growth of the church in quantity and quality (mega-churches, etc.), and the surging transformation movements in Latin America."

Some notable models related to the 4/14 are the following:

Children as Solution: A National Model

Many Christian leaders in Ethiopia experience a sense of spiritual/ministerial indebtedness to the Church in Africa and beyond in the twenty-first century. They

seek to fulfill their call to bless the nations of Africa and beyond in that which was not fully realized after the Ethiopian Eunuch returned with the

Word of God in his heart, born anew from his visit to Jerusalem and the enlightening instruction through Phillip in the first century.

The 4/14 Ethiopian Summit held 24 and 25 July 2009 unveiled a readiness to become a Phillip for other nations of Africa and the world, having received the revelation of Children as Solution and having begun to take practical steps toward its implementation. As was observed, Ethiopia is both old and new. It is old in age, going back 3000 years, but also new in age, with three out of every four people under 18 years old and two out of five people under 14 years old.

The Ethiopian Church has emerged as a model for the church around the world through which they can become a source of encouragement, inspiration, information and instruction. See Appendix E

for the compelling reasons that make the Ethiopian Church a model to follow.

Children as Hope for the Future: National Focus 4/14 leads to 4/14 National Networks: A Continent-wide Model:

The continent of Europe models for us the need to focus on the 4/14 Window. The call comes from "Hope for Europe" an emerging network of networks developing across the continent. In 2002, 1000 invited leaders from across Europe met Budapest, Hungary, aiming to impart a fresh sense of vision, hope and responsibility towards shaping Europe's future. Out of the focus on the 4/14 Window a catalytic initiative emerged to establish a 4/14 Network in each nation of Europe, now established in three French speaking countries of Europe.

Children as Anointed Servants of God lead to Shalom communities:

Indonesia provides the model through the lives of two eight year olds Adlan Moko Molewe and Selfin. While Selfin prays for a touch from God, standing beside him, Moko speaks to individuals and crowds. Their witness--as anointed servants of God-- resulted in transformation from a violent to a peaceful community in South Sulewsi, Indonesia. "I think the Lord wants us to have peace in Poso...the Lord wants us to have one heart. We should love one another." As Pastor Rinaldy Daminik of the Sulawesi Christian Church was said, "I believe the Lord is using the children to call for repentance and great transformation in Poso. We can say this is the seed of the martyrs' blood in Poso which is now bearing fruit through Moko and Selfin." The result is a more peaceful province.

Children as Disciples in Training – Denominational Model:

Twenty thousand people, representing more than 100 countries, converged on the annual General Assembly of the Church of the Nazarene in July 2009. The Board of General Superintendents declared an emphasis called *Connecting a New Generation: A Decadal Emphasis on Children and Youth*, based on Psalm 79:4: "We will tell the next generation the praiseworthy deeds of the LORD, his power, and the mighty works he has done." This Covenant, passed unanimously in the General Assembly, references the 4/14 Window and states outright, "the Church of the Nazarene acknowledges that children are important to God and a priority in His kingdom."

The Bible commands every Christian to "speak up for those who cannot speak for themselves, for the rights of all who are destitute" (Proverbs 31:8). The *Shema* (Deuteronomy 6:4-7; 11:19) admonishes us to communicate God's grace to our chil-



dren. Psalm 78:4 declares, - "We will tell the next generation the praiseworthy deeds of the LORD, his power, and the wonders he has done." Jesus affirms this in Luke 18:16, "Let the little children come to me, and do not hinder them, for the kingdom of God belongs to such as these."

As a response to this biblical perspective, the Church of the Nazarene acknowledges that children are important to God and a priority in His kingdom. We believe God directed us to attend to all children - to love, nurture, protect, uphold, guide, and advocate for them. It is God's plan that we introduce children to the life of salvation and growth in grace. Salvation, holiness, and discipleship are possible and imperative in the lives of children. We recognize that children are not a means to an end, but full participants in the Body of Christ. Children are disciples in training, not disciples in waiting.

Thus, holistic and transformational ministry to children and their families in every local church will be a priority as evidenced by:

- Providing effective and empowering ministries to the whole child-physically, mentally, emotionally, socially, and spiritually;
- Articulating Christian positions on current social justice issues that affect children;
- Connecting children to the heart of the mission and ministry of the faith community;
- Equipping parents to nurture the spiritual formation of their children.

Since the church's educational institutions (colleges, universities, and seminaries) prepare students for leadership, they play a crucial role in carrying out the vision and mission of communicating the value of children.

The Church of the Nazarene envisions an inter-generational faith community where children and youth are loved and valued, where they are ministered to and incorporated into the Church family through a wide variety of means and methods, and where they have opportunities to minister to others in ways consistent with their ages, development, abilities, and spiritual gifts, for the following reasons:

1. As a child, the religious leaders in the Temple embraced Jesus. They listened to Him and marveled at His insight.
2. As an adult, Jesus valued and welcomed children.
3. Around the world, many children are not valued and nurtured.
4. In a world characterized by pluralism and post-modern thought, it is critical to reach out in love to

children and youth. Demographically, more than one-third of the world's population is children and youth. Statistics show the prime age to win a child to Christ is the "4/14 Window" the ages between 4 and 14. A child's sense of trust is developed in the first year of life. Trust is necessary for a person to have faith to receive Jesus Christ as Savior. Trust comes as loving, caring adults meet the needs of the whole child.

The 4/14 Tracks

The 4/14 Global Initiative operates with strategic 4-14 Tracks that develop and implement 7-year plans. These tracks are global and develop regionally by continent and nationally to serve the emerging 4/14 initiative. All the tracks are grounded on the GREAT COMMISSION (making disciples of all nations). Each of the tracks is designed to stand as a semi-autonomous unit with the respective chairperson and facilitator responsible for the recruitment, organization, personnel, style, funding, and activities of their track in order to achieve the overall objectives of the movement which is Raising up a New Generation from the 4/14 Window to Transform the World.

Each track is charged with mobilizing, recruiting and connecting its members to the global vision. In order to promote unity, avoid overlap and competition, each track will seek to unite its global membership in prayer, in mutual respect, in interpersonal relationships, and in support of one another through sharing ideas and resources,

TRACK CATEGORIES

1. Child Transformation – The Spiritual, Educational, and Health tracks will discuss, formulate and facilitate the implementation of a long-term mobilization plan for the Body of Christ to identify the needs, nurture and potential of 4/14 children. Using a Biblical and holistic perspective of transformation the Body of Christ would then address these issues.

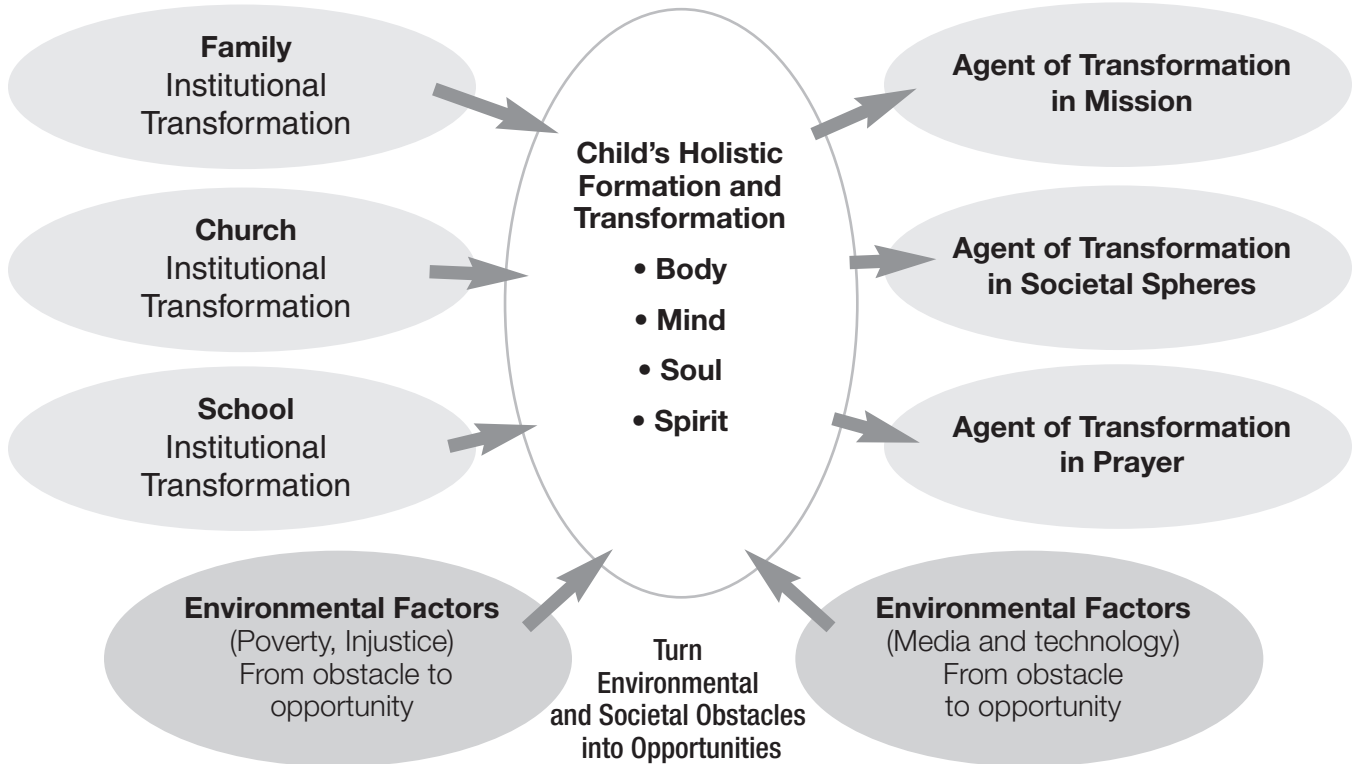
- 01 Spiritual Transformation – Sylvia Foth, facilitator
- 02 Education Transformation – Alex Phillip, chairman; Don Fanning, facilitator
- 03 Health Transformation – Scott Todd, facilitator

2. Institutional and Ecclesiastical Transformation –The Parent & Family and Pastoral tracks will

FRAMEWORK OF TRANSFORMATION

The various tracks are organized using the following paradigm and process of transformation:

- Redeem and disciple the child as a whole person: Child Transformation
- Engage and strengthen the Institutions that nur-



ture child transformation: Institutional Transformation

- Identify environmental/societal obstacles and explore how they can be turned into opportunities: Environmental/Societal Transformation
- Equip and empower the 4/14 generation to become agents of mission: Missional Transformation

discuss, formulate and facilitate the implementation of a long-term mobilization plan for the Body of Christ to strengthen the roles of the most significant groups and institutions affecting the lives of 4/14 children; so that they can provide the greatest positive impact for children's transformation

- 04 Parent & Family Transformation – Stephen Langa, chairman; John & Lisa Nagle, facilitators
- 05 Pastoral Transformation – Rick Seaward, facilitator

3. Environmental and Societal Transformation

– The Poverty, Justice, Media & Technology, and Outcomes tracks will discuss, formulate and facilitate the implementation of a long-term mobilization plan for the Body of Christ to address the issues of poverty and justice affecting children. Particularly for those children who are not reached by the Church and live with the greatest issues of risk and neglect. These tracks will also discuss how the powerful influences of media and technology can be turned from harmful to positive instruments that contribute to children's transformation

- 06 Poverty Transformation – Dino L. Touthang, facilitator
- 07 Justice Transformation – Joseph D'Souza,

chairman; Stephen McDowell, facilitator

- 08 Media & Technology Transformation – John & Karen Fornov, facilitators with Paul Kim & Pedro Moreno
- 09 Outcomes Based Community Transformation – Chad Causey, facilitator

4. Missional Information –The Prayer, Childrens Ministry, Academic & Theological, Literature, Seven Transformation Spheres, National, and Government & Political tracks will discuss, formulate and facilitate the implementation of a long-term mobilization plan for the Body of Christ that will provide opportunities and approaches to equip and empower the 4/14 children as agents of mission and transformation in their generation.

- 10 Prayer Transformation – using prayer as a powerful instrument to undergird the fulfillment of the 4/14 Window: Wesley Tullis, facilitator
- 11 Children in Transformation Ministry – focuses on the role of children and prayer –Jane Mackie with Irma Chon, facilitators
- 12 Academic & Theological Transformation – Jesudason Baskar Jeyaraj, chairman; Dan Brewster, facilitator
- 13 Literature Based Transformation –LaReau An-

derson, facilitator

- 14 Seven Spheres Transformation – Gustavo Crocker & Ron Jenson, co-chairpersons; Jose Gonzalez & Teri de Dominguez, co-facilitators
- 15 National Transformation – Bambang Budijanto & Luis Bush, co-facilitators
- 16 Government & Political Transformation – Mark Beliles, facilitator



TASK FORCES

The role of a Task Force is to focus and fulfill a specific duty synergistically with the tracks toward the goal of raising up a new generation from the 4/14 Window to transform the role.

- 17 Generation “X” Task Force – participate with a

member in each of the tracks to provide perspective and passion of the older brother/sister generation to the 4/14 Window. These are the twenty to thirty year olds –Thai Lam, facilitator

- 18 Knowledge and Connections – to study and make recommendations for increased connectivity among tracks and for the global body of Christ; and to narrow the knowledge gap among global, national and local 4-14 Window ministries and networks. James Hwang, chairperson; Young David Gil Lee & Cory Raynham, facilitators
- 19 Missiological Task Force – for the purpose of defining and reflecting on the nature of raising up a new generation from the 4/14 Window to transform the world using the 4/14 Window Booklet as the main source –Siga Arles, chairperson; Darell Bock, facilitator.

FULLFILLING THE 7-YEAR OUTCOMES

Below is a grid showing the vivid descriptions (7-year outcomes) vis-à-vis the tracks that would work to develop and implement action plans to fulfill these outcomes:

| Vivid Description: 7-Year Outcomes | Tracks |
|---|---------------------------------------|
| 1. Children worldwide hearing and understanding the Truth of the gospel, and making decisions to follow Christ | Child Transformation |
| 2. Significantly increased focus on reaching and discipling children among most service organizations, mission agencies, philanthropic organizations, Christian NGOs and other charitable organizations | Child Transformation |
| 3. School renewal movements across the globe operating out of a 21st century approach to [educating] children and Biblical value with a holistic approach in child development | Child Transformation |
| 4. Awakening among local churches in the Global North to partner with churches in the Global South to holistically release children from poverty | Institutional Transformation |
| 5. Strong global Christian advocacy network to fight injustice affecting children (exploitation, abuse, child labor) recognized by the UN and other global institutions and feared by child abusers | Environmental-Societal Transformation |
| 6. Massive development and use of culturally relevant Biblically sound entertainment for children, especially in the Global South | Environmental-Societal Transformation |
| 7. Significant capacity (experts) for developing contextual and Biblical resources (books, games, educational materials, etc.) in the Global South | Environmental-Societal Transformation |
| 8. Programs, curricula and other teaching and training strategies developed and implemented to equip the 4-14 generation to become effective agents of transformation made easily available to local churches, mission organizations, Christian development organizations and Christian schools worldwide | Missional Transformation |
| 9. In 80 % of the countries in the world there will be at least one seminary or Bible college, effectively operating an HCD (Holistic Child Development) program to prepare ministers and church leaders to mobilize, empower and equip the 4-14 generation to be agents of change | Missional Transformation |
| 10. Significant mission movements among the 4/14 generations connected through effective global networks | Missional Transformation |

THE OVERALL 7-YEAR STRATEGY

A. Acknowledgement and encouragement of existing and emerging 4/14 Initiatives

B. Global 4/14 Summit, September 6-8, 2009

This initial summit will launch the global initiative of “Raising up a New Generation from the 4/14 Window to Transform the World”. The objectives of this summit are the following:

- Make an urgent appeal to pastors, educators, mission leaders, parents, business people and friendly governments to consider the potential and strategic importance of the 1.2 billion children and youth in the 4/14 Window
- Facilitate Kingdom partnerships to equip the 4-14 generation to engage in Mission defined as Transformation
- Map the resources, capacity, energy for reaching and discipling the 4-14 generation for transformation
- Pray, discern, reflect on 21st century mission (Transformation) through the eyes of the 4-14 generation.
- Equip participants with tools to mobilize the body of Christ world-wide to focus and significantly increase their investment in reaching and equipping the 4-14 generation for mission (Transformation)
- Develop a strategic and initial 4-year plan for each nation and track
- Develop an overall strategic plan that will integrate the individual track plans
- Establish a plan for the 2012 Global 4-14 Conference

C. Annual Global Summit

Every year, 4-14 Forums/Summits will be convened for the next seven years⁵

- to celebrate milestones,
- to monitor and evaluate the progress,
 - to make necessary alignments due to change of mission landscape.

D. National and Regional Summits, Consultations and Conferences

The 4/14 Global Summit will also launch action plans and inspire local, national and regional conferences for mobilization purposes at the grassroots level in order to enrich the movement, and en-

hance its effectiveness. Grassroots initiatives will seek to mobilize local churches, local ministries and organizations that have the most direct impact in the lives of children in the 4-14 Window.

Role of National Facilitators

In order to catalyze this mobilization process at the national and regional levels, an ad hoc facilitation group of 4/14 national initiative facilitators will be organized.

The national facilitators are servants who catalyze the vision of raising up a new generation from the 4/14 Window to transform their nation. Their objective is to inform, engage, facilitate and convene 4/14 national events, represent 4/14 and the country on the regional and facilitate nationwide 4/14 events. Through the active work of the national facilitators, it is expected that pastors, national church leaders, local churches and local ministries will give priority to 4/14 national initiatives.

E. 2012 Global Conference

A follow-up Global Conference will be convened in 2012 to launch the Mission and Vision of the movement and to articulate the various track strategies to the Body of Christ.

F. Publication of Resources

The 4-14 Book and Handbook will be published and translated into multiple languages.

G. Research

Research and mapping activities will be conducted to measure progress, record best practices, collect stories, validate the 4-14 generation’s contribution to spiritual and cultural transformation, and to explore new and daring strategic venues to accelerate the impact of the movement.

TRACK COMPOSITION

Normally a facilitator and chairperson will lead each track. The facilitator and chairperson will identify, select and recruit each of the track members. The steering committee could provide advice and also recommend or nominate members to the tracks.

Leadership roles:

- The chairperson moderates the group meetings and recommends new group members.
- The facilitator manages the global process for the group.

As much as possible, all of the following 12 re-

⁵ This would mean meeting on the first Monday, Tuesday and Wednesday of September. For 2010, the dates will therefore be September 6-8. For 2011, the dates will be September 5-7. The meeting will take place in New York City 2009-2011

gions should have representatives for each track. No track should have more than three participants from the USA. Ideally, each track should have a minimum of seven participants and a maximum of fifteen.

| Region No | Region |
|-----------|--------------------------------------|
| 1 | Africa – English speaking |
| 2 | Africa – French speaking |
| 3 | Arab World & ME |
| 4 | Europe |
| 5 | Latin America - Hispanic & Caribbean |
| 6 | Latin America - Portuguese |
| 7 | North Asia & Central Asia |
| 8 | Northeast Asia |
| 9 | South. Asia |
| 10 | Southeast Asia |
| 11 | South Pacific / Oceania |
| 12 | North America |

CRITERIA FOR SELECTION OF TRACK PARTICIPANTS

Approach to Participant Selection

The approach of Jesus Christ in recruiting and discipling are those we use for the process of participant engagement in the tracks. They are as follows:

- Prayer – for discernment in selection process, and for formation of a compatible team
- Identification of potential participants
- Selection of recruits
- Recruitment of participants
- Communication or association with one another
- Mutual discipleship
- Challenge

Criteria:

- Christ-follower and servant leader
- In agreement with Transform World Covenant (contained in a separate document)
- Conversant in English



Criteria For Selection Of National Initiative Facilitators

- National Christian leaders with the highest integrity, credibility and capacity among other servant leaders in the nation.
- Has the burden and vision for raising up a new generation from the 4/14 Window. These servant leaders must have leadership experience and verifiable record of accomplishment related to holistic mission, and /or work with children and youth, and/or youth leadership development.
- Have a platform of experience from which to advocate to their leadership colleagues at the national level.
- Proven ability in fostering collaboration among other Christian organizations and denominational groups.

Strategic Plans for Tracks

4/14 Window 7-Year Global Initiative from 2010 to 2017

Strategic Plan for the Spiritual Transformation Track

VISION

The *Spiritual Transformation* Track's 7-year vision is: Engaging local churches around the world to reach and disciple children, thereby raising up a new generation from the 4/14 Window to transform the world.

MISSION

The central purpose and role of the Spiritual Transformation track is defined as:

Seeking to fulfill the Great Commission by equipping members of the Body of Christ to effectively reach and disciple children for Christ in their own churches and communities around the world.

STRENGTHS, WEAKNESSES, THREATS, OPPORTUNITIES

This strategic plan addresses the following key strengths, weaknesses, threats and opportunities related to the mission of the *Spiritual Transformation Track*:

| | |
|---|--|
| <p>Strengths:</p> <ul style="list-style-type: none"> • An emerging groundswell of church and mission leaders who see the value of strategic focus on ministry to and with kids. • More great children’s ministry training and curriculum resources available to the Body of Christ than ever before • Renewed focus on ministry to children in context (families, crisis issues, etc.) • Growing strength and focus on disciple-making rather than scattering evangelistic seeds (see Pattaya Scale). • Renewed focus on reaching and discipling families, not just children. | <p>Weaknesses:</p> <ul style="list-style-type: none"> • Local churches often still lack awareness, motivation and commitment to reaching, discipling and empowering children. • Global lack of training and resources for churches and workers to reach and disciple children. • Old paradigms of children’s ministry continue to lead to ineffectiveness in both reaching and discipling kids (lots of short-term effort, little long-lasting result). |
| <p>Threats:</p> <ul style="list-style-type: none"> • Global youth culture (materialism, modern thinking, media influences, misplaced priorities, etc.) • Other religions • Lack of unity in the Body of Christ • Weak believers (those who should be discipling kids) are not experiencing a transforming relationship with Jesus Christ themselves. | <p>Opportunities:</p> <ul style="list-style-type: none"> • Openness among global church and mission networks to work together to focus on ministry to and with children. • Millions of people with a heart for children ... but little training or tools. • Unprecedented opportunities to communicate develop relationships and share information globally. • More resources available to the Body of Christ than ever before in history. • More unity and Kingdom willingness to work together among children’s ministry leaders than ever before. |

LONG-TERM OUTCOMES

(based on outcomes listed in the 414/ Handbook)

1. Children worldwide hearing and understanding the truth of the gospel (from their local children’s leaders/church members, families, friends, schoolteachers, social workers, caregivers, or other Christians) and making decisions to follow Christ and grow in him.
2. Significantly increased focus on reaching and discipling children (awareness/vision, equipping/skills, and implementation/action) among church networks, denominations, mission agencies, Christian NGOs and other social development organizations.
3. Programs, curricula and other teaching and training strategies developed and implemented to reach and disciple the 4-14 generation (leading them to becoming effective agents of transformation) made easily available to local churches, mission organizations, and Christian development organizations worldwide.

KEY STRATEGIES

Our overall strategy for reaching and discipling children around the world for Christ involves EQUIPPING the Body of Christ at the grassroots, local church level around the world. EQUIPPING includes the following key strategies:

TRAINING:

- **Outreach-Discipleship Training:** Train an army of leaders (especially local children’s workers, parents, teachers, children and church leaders) to effectively reach and disciple children in their own communities around the world. (1 for 50 Initiative)

NETWORKING & VISION CASTING:

- **Vision - Casting to Church Leaders:** Participation with vision-casting and networking events for church leaders at the national (and regional) level, (4/14 Forums or other vision events) prepared with “next steps” resources, training and perspective tools specific to helping churches reach and disciple kids (1 for 50, Pattaya scale, etc.).
- **Children’s Ministry Networks:** Facilitate the planning and development of shared training and children’s outreach-discipleship efforts at national

and local levels by strengthening (or beginning new) children's ministry networks. Provide tools/training for casting vision locally and beginning new local partner/networking initiatives (4/14 Networks? Alternatively, existing networks with other names).

SUPPORTING STRATEGIES

RESOURCES

- **Development of local resources:** Facilitate the development of resources to meet the needs of the above strategies both globally and locally. (curriculum writing and publishing workshops/training)
- **Open Source:** Work with resource agencies to provide as much wide access to open source and shared resources as possible to support the above strategies as possible. (Max7, other resources)

LEADERSHIP DEVELOPMENT

- **Global Networking for Emerging Leaders:** Launch an annual Global Children's Ministry Conference to continue to raise the vision and to strengthen the development of an emerging global staff of children's ministry leaders around the world. (Global Children's Ministry Conference)
- **Children's Ministry Lay-Leader Certificate Program:** Create a certificated children's ministry training program for lay leaders who may never attend an institution of higher education, but desire more advanced training to reach and disciple children.
- **Mentoring:** Provide mentoring and leadership development tools to local networks.

MAJOR GOALS

As the Lord directs our steps and provides the strength, the Spiritual Transformation Track will achieve the following key targets over the next seven years:

TRAINING

- Launch the 1 for 50 Initiative in at least 150 nations. See separate schedule and goals. Begin with several pilot models in key ministry regions. This relies heavily on networking initiatives. It also includes developing a global pool of trainers available to serve in various areas of the world.

NETWORKING-VISION CASTING

- Facilitate 4/14 Forums (or other vision-casting events) in at least 150 nations.
- Engage with or strengthen the establishment of children's ministry networks in at least 150 nations

(as part of development of 1 for 50 Initiative).

- Engage with at least 350 of the 700+ national and global ministry networks and movements that have potential to influence church leaders, mission effort and church planting efforts to consider and embrace the integration of ministry to and with children. (Offer vision-casting and 1 for 50 tools/resources and network to these leaders).

SUPPORTING GOALS

RESOURCES

- Present open source, curriculum development training, and mentoring tools as part of the vision-casting, networking, and 1 for 50 initiatives.

LEADERSHIP DEVELOPMENT

- Launch and run an annual Global Children's Ministry Conference. First conference planned for Lebanon in 2010. Second conference planned for Thailand in 2011. (The conference will be suspended to allow for participation in the 4/14 Global Congress in 2012 and resume in other nations after that).
- Form a development group to create and launch a globally available lay-leader certificate program for children's ministries.

NOTE: *The Spiritual Transformation Track* anticipates working closely with these 4/14 Tracks (and possibly others) to achieve these goals and maximize our effectiveness.

- Parenting/Family (training)
- Educational Transformation (training)
- Pastoral/Church Leaders (networking)
- National Leaders (networking)
- Literature Based Transformation (resources)

STRATEGIC ACTION PROGRAMS

We anticipate the following strategic action programs will be implemented:

- 1 for 50 Initiative
- 4/14 Forums (or other vision-casting events)
- National Children's Ministry Networks (and Networking) (4/14 Networks?)

Supporting Programs

- Global Children's Ministry Conference (annual)
- Children's Ministry Certificate Program
- Development of new resources and integration with open source networks/hubs as needed.
- Global Congress (part of the broader 4/14-Transform World global plan)

Strategic Plan for the Education Track

STRENGTHS, WEAKNESSES, THREATS, OPPORTUNITIES

This strategic plan addresses the following key strengths, weaknesses, threats and opportunities for the Education Track:

| | |
|---|---|
| <p>Strengths:</p> <ol style="list-style-type: none"> 1. Most countries have Christian Schools to expand, train and recruit to TW. 2. Experience in Christian School Textbook publications in Spanish to adapt to other language groups. 3. Experience in teacher-training seminars in Spanish especially in biblical worldview. 4. Large network of Spanish Christian Schools already established 5. Teams of teacher-trainers already in 6 countries in the Hispanic world 6. Connection with accreditation procedures in other countries 7. Ability to establish a basic core curriculum in K-9 for ease of translation or adaptation in other languages 8. Establishment of Foundation of Christian Education International for fund raising 9. Availability of utilizing “Gleaning for the Harvest” or “World Help” – Relief agencies that are local to our base in Virginia. | <p>Weaknesses:</p> <ol style="list-style-type: none"> 1. Lack of initial resources for development and printing of first editions of textbooks to initiate the self-sustaining cycle in various language groups. 2. Limited contacts in Christian Education in Africa, Asia, India, China and Europe 3. Limited knowledge of existing Christian Schools in other hemispheres 4. Limited knowledge of educational requirements in other hemispheres 5. Lack of sufficiently trained teachers in Christian education and biblical worldview to expand 6. Limited parental capability to cover the costs of reproducing the publications and technologies. |
| <p>Threats:</p> <ol style="list-style-type: none"> 1. Marxist, socialist, Muslim, or non-religious regimes that may restrict Christian publications and education. 2. Poverty of students who cannot afford minimal educational materials may limit self-sustainability. 3. Unstable economic conditions could wipe out the following year’s printing budget 4. Rise of influence of secular humanism, hedonism, and anti-Christian sentiment worldwide begs an urgent response by Christians. 5. The tendency to appeal to the type of Aid that generates dependency and apathy, instead of self-motivation and self-sufficiency. | <p>Opportunities:</p> <ol style="list-style-type: none"> 1. There are thousands of “Christian” schools without Christian textbooks or biblical worldview materials (i.e. Brazil has 7,000 Christian schools without any Christian textbook publication in Portuguese). 2. Excellent Christian educators exist in most cultures that can be mobilized to create contextual, biblical texts for publications. 3. Excellent Christian education becomes a drawing card to Christianity (proven). 4. Where freedom allows, Christian schools can lay the groundwork for great harvest for churches 5. Excellent printing facilities available in major regions of world 6. Increasing openness to Christian morals 7. Global travel cost are relatively reasonable 8. Online translation technology is approaching reasonable quality 9. General consensus that global church is ready for 4/14 Focus |

MISSION

The central purpose and role of the Educational Track is defined as: seeking to fulfill the Great Commission by making followers of Christ (“disciples”) through effectively teaching the 4/14 Window population the skills of contemporary life from the perspective of the biblical worldview and the gospel truths in order to build a transformed life that reflects the character and honor of our Savior to raise up a new generation from the 4/14 Window to transform the world.

VISION

The Education Track vision in a 7-year timeframe is:

To begin a Transform World Process through research in the current status of global Christian Day-School Education along with the development of a core curriculum in English that focuses on the biblical and creationist worldview for adapting into various key language groups (Spanish, Portuguese, Hindi, and others), then develop a Teacher Training program to train 100,000 teachers in biblical worldview concepts and teaching techniques, while seeing one million 4/14 year olds accepting Christ and beginning to follow His teachings. There will be 2,000 new Christian Schools started that will utilize the adapted curriculum suggested, which will facilitate the establishing of 500 new churches and 100,000 families will begin to apply God’s Word to their family relations and priorities, which will begin the global transformation process.

VALUES

The values governing our development of the Educational Track include the following:

1. A commitment to the biblical truth of the gospel⁶ and seven-day creationist worldview based on the infallible revelation and the inspiration of the inerrant biblical text upon which the principles and truths of life are based
2. Excellence in education to honor our Lord, believing that Christian Schools are the key arm to the church’s discipling ministry to the 4/14 age group.
3. Teachers are coaches or mentors of the 4/14 Window modeling the values of biblical principles in their personal lives, therefore they become our special focus of this Track.
4. Teachers disciple students directly and families indirectly to be salt and light in their world.
5. The Great Commission is the driving motivation to reach and teach all people with the gospel message and the application of biblical truths to individual lives (“teach to obey...” Matt 19:20).

6. Vision casting to students to transform their community and nation beginning with their own personal walk with Christ and their family.
7. Submission to and inner conviction of the value of applying Scriptural truths and wisdom-based lifestyle as the most meaningful and beneficial way to live.
8. Stewardship of life, gifts, and service to God’s Transforming Kingdom is a priority.
9. Worship, not just in songs or gathered events, is personal communion with God and passion for Him and especially for the intercession for others.
10. Conviction that this life is merely the preparation for the real life and world to come when Christ returns to completely transform the world into His Kingdom.

7-YEAR OUTCOMES

Our long-term outcomes include:

1. Rise in rankings of Christian Schools in their respective countries because of their quality education .
2. Students that excel in educational skills and biblical knowledge, which gains great respect for the cause of Christ.
3. Develop a K-9 curriculum in three languages (Spanish, Portuguese, and English) and partially in a 4th (Hindi, etc.). A core curriculum in English will be developed to guide the development of curriculums in other language groups if needed.
4. Developed a manual for starting new schools in each region.
5. Establish regional publication organizations in each language group for sustainability.
6. Develop manuals for on-going teacher training in Christian Education and biblical worldview in each language group, which will include curricular suggestions, and techniques for success.
7. Development of daily lesson plans, which will guide the teaching sequence of the curriculum offered freely online.

⁶ The truth that every human being has broken the Ten Commandments (and others), thus becoming sinners by choice as well as by birth or nature (Rom 3:22-23; 5:12). This sinful state is not erased or out-weighted by the good or personal sacrifice that any sinner might do (Isa 64:6). Such sinful offense against the Holiness of God demands a just penalty that sinful men could never pay, but God, in His mercy, decided before creation began to allow sin to occur so that He could offer Himself, in the Person of Jesus Christ, (1 Peter 1:18-20) as a just sacrifice for man’s sinfulness in real history (2 Cor 5:21), thus allowing God to be Just (because He punished Christ instead of, and in place of, sinners) in offering full forgiveness freely to sinful men (1 Tim 2:6). This offer of Christ’s pardon must be explained to every sinner who then must personally decide to trust and believe it as their only hope of acceptance before a Holy God, while repenting or consciously changing from any trust in their own “goodness” or contrary beliefs to a total dependence on the free gift of God’s righteousness through Jesus Christ as promised in His Word.

KEY STRATEGIES

To Develop:

1. Database and network of all Christian schools in every country to be used for re-sourcing and discovering where new schools are needed.
2. A Core curriculum will be developed for adapting to each region, and language group.
3. A teacher manual for each grade with suggested daily lesson plans, various teaching tools and techniques as well as regional teacher training seminars.
4. A budget for each of the proposed regional publication center for Christian worldview textbooks.
5. A manual for training parents in biblical principles of child-rearing
6. Web page communications and online training for teachers in life-long learning skills

Partner with:

1. All Christian educators committed to a biblical-creationist worldview.
2. All national evangelical churches willing to start and manage a Christian School.
3. All mission agencies willing to motivate their missionaries to a Transform World through education especially associated with church planting ministries.

Expand:

1. Regional Educational associations to unite around the Transform World cause, consolidating publications, and teacher training in each of the 12 regions.
2. Online teaching capability in each region, online university development with accreditation of degrees in both their regional country (as well as the US?)
3. Regional teacher conferences in each 12 regions to be followed by similar conferences in each country within their region, then major provinces of each country to reach 60% of world's regions in 7 years through Christian teachers.

MAJOR GOALS

The Education Track will achieve the following key targets over the next seven years:

1. Network Christian Schools in English, Spanish, Portuguese, Hindi, Indonesia (?) and Tai (?) (other language groups will follow).

2. Teacher training, possible Christian Teacher College or Christian Technical Institute (beyond Bible Institute) in each major language group to certify Christian teachers.
3. Financial resources developed to support additional expansions within Track (i.e. Foundation for Christian Education International), online education (i.e. Eagle International Schools), and multiple Publishing Houses (i.e. Libros Aguila). These infrastructures exist, and can be used as models for others to develop.
4. Eventual areas of special focus within the Educational Track to develop will include:
 - a. Teacher training focus in biblical worldview
 - b. Curriculum Development, integrating biblical worldview.
 - c. Publishing/Distribution Center on a business plan basis to make whole Track self-sustaining.
 - d. School Administration and School start-up program
 - e. Church/School relationship development (every church has a school and every school has a church).

STRATEGIC ACTION PROGRAMS

The following strategic actions programs will be implemented:

- **Find and recruit key leaders in 12 regions of world**, later to be followed by key leaders in each of the countries in each of the 12 regions of the world, who can impact the educational programs in their regions. The first recruiting phase is for the New York Transform World mtg. in September.
- **Build database** of all Christian Schools in the world, which will include country, city, school, address, % Christian, Student population, % going to secondary, % going to college, etc. and other pertinent information to measure the Transform World objectives.
- **Develop Core-curriculum K-9** in English adapted from Spanish, Portuguese and English sources
- **Teacher Training Manual:** to include
 - Christian Educational principles
 - Scope and Sequence for all grades
 - Teaching techniques for each subject matter
 - Daily lesson plans for all subjects
- **Online training established:** English offerings through Liberty and other Certificate sources.

OVERVIEW

This document defines the strategic priorities of the Transform World 4/14 Health Track. The Health Track adheres to the mission, values and vision of the Transform World: Next Generation movement as expressed in the Handbook.

MISSION STATEMENT AND PURPOSE

“Mobilize the body of Christ worldwide to invest in reaching, equipping and empowering the 4/14 generation to maximize their transformational impact while they are young, and mobilize them for continuing impact for the rest of their lives.”

Physical well-being is vital to the overall well-being and transformational potential of young people yet the role of the Church or Body of Christ in ensuring physical well-being may not be obvious. Similarly, ministry to physical health as an expression of the Great Commission may not be widely and fully understood within the Body of Christ. Therefore, the Health Track seeks to promote an “integral” or holistic understanding of mission and ministry to build a solid basis of motivation within the Church for ministry to physical well-being of children and youth.

Motivation is prerequisite to action but is insufficient without the practical tools and resources to act. How would a church, or the Body of Christ, operate to ensure physical health in a world of health care services, government ministries of health, the World Health Organization and numerous health-focused organizations? What can the church really do? Therefore, the second purpose of the Health Track is to map resources and effectively communicate practical knowledge within the Body of Christ to enable her leaders to leverage and strengthen existing health services.

This document explains the rationale and objectives of the Health Track to influence the TW4/14 movement itself as well as the global Body of Christ toward effective holistic ministry for the next generation.

STRATEGIC FLEXIBILITY

This document is being written in anticipation of a seven-year movement prior to its first gathering. Much of the detail of that movement is yet to be developed. We anticipate that the first meeting in New York, September 2009, will be tremendously important for the shaping of this DRAFT document. We expect that as the movement unfolds and its potential is made clear there will be a need to revise the strategic objectives proposed herein.

GUIDING PRINCIPLES AND ASSUMPTIONS

- Health requires two equally important domains, preventative and curative, and both must be addressed by this movement.
- The Health Track must diligently avoid “re-inventing the wheel”. Many networks, agencies, public and private sector ministries of health or health services exist and must be fully recognized and appreciated by this movement.
- Global and national health guidelines and goals, such as the MDGs, exist and the Health Track should seek alignment with those existing standards and goals to the greatest degree possible.
- Poor health services are not a cultural or contextual dynamic to be accommodated or tolerated. Every child is of equal value in God’s eyes and is equally deserving of quality health care services regardless of income level or nationality.
- The terms “holistic ministry” or “integral mission” are increasingly present in the vocabulary of church leaders. However, ministries of healing or other “social concerns” are not yet firmly rooted in our theology of the Great Commission or seen as integrated with the advance of the Kingdom and therefore compelling and clear influence is needed to secure our theologically rooted commitment to holistic ministry.
- The local congregation is not a health service provider () yet it can play an important and powerful role in health promotion and, in fact, must do so for the term “holistic ministry” to have tangible meaning.
- The Health Track must offer practical and specific guidance to equip the Body of Christ for more effective health ministry on behalf of the next generation.

STRATEGIC OBJECTIVES

1. The Health Track will articulate a concise, compelling and scripturally based understanding of health ministry within the context of holistic/integral mission.
2. The Health Track will map or inventory the full range of existing health-related organizations and networks and their functions. Existing resources and resource distribution efforts will be included in this inventory. These resources will include ideas and methods for including children and youth as promoters of good health practices.

3. The Health Track will identify and document existing international or national goals for the health of children and youth.
4. Derived from objectives 1-3, the Health Track will produce influential communication resources to promote holistic ministry, educate Christians about existing agencies, resources and goals and offer practical guidance to strengthen Christian engagement with existing efforts.

TIMELINE

Year 1: Health Track consensus on the Strategic Framework (this document)

Year 2: Objectives 1-3 completed

Years 3-7: Objective 4 completed

ENVISIONED FUTURE

If the Health Track is successful and achieves significant influence within the global Body of Christ then Christian leaders and congregations in a broad

range of contexts will:

1. View ministry to the physical well-being of children and youth as an important ministry of the church and integrated with efforts to make disciples of all nations.
2. Will have a functional knowledge of health care systems and services available within their community or nation and be strengthened in their capacity to access such services.
3. Will recognize the importance of both prevention and treatment in terms of health risks and will actively engage in promotion of good health practices.
4. Will engage children and youth as agents of transformation who teach good health practices to others, including older generations.
5. Will raise a well-nourished generation, free of preventable disease and able to maintain their physical wellness in order to transform the world.

Strategic Plan for Parent and Family Transformation Track

VISION

to inspire and equip parents to teach children so that they know God intimately, love Him passionately, and serve Him fervently.

MISSION

to catalyze churches and ministries to transform parents so that parents can train, equip and send out 4/14ers to transform the world.

Goal #1: Collaboration and Partnership among Parents, Churches and Ministries

Strategies:

- Do a survey and identify existing groups (both Christian and secular) who have similar advocacies on parenting.
- Network, share resources and encourage greater collaboration among parenting advocates, churches and para-church organizations to increase training on responsible and godly parenting.
- Partner well-resourced churches with less-resourced churches
- Launch catalytic events in different regions to strengthen families and equip parents.

- Identify church and family ministry partners among twelve regions of the world and network resources, tools and models.
- Network family ministries within each country.
- Create and launch prayer networks for families.

Outcomes: Integrated partnerships that:

- Reach 50% more families with the vision and tools to spiritually train and nurture their children's spiritual growth within seven years.
- Cast vision and equip parents of their role as the spiritual leaders of their families.
- Facilitate leadership of pastors to partner with parents to equip them to build their children
- Encourage discipleship and relationships between parents with older children and parents of 4/14ers.
- Increase the web of relationships and breadth of experiences.

Goal #2: Design and Implement Indigenous Models of Christ-Centered Development

Strategies:

- Conduct learning events for pastors and ministry leaders in 12 regions of the world about the importance of parents as spiritual leaders of their children.
- Listen and dialogue with church and ministry leaders to understand the needs of families.

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| <p>Strengths:</p> <p>Biblical basis for the central role of parenting in the spiritual, physical, emotional, and intellectual development of children.</p> <p>Several countries have organized evangelical network of children's ministries.</p> <p>Many Christians are committed to and passionate about parenting.</p> <p>There are many Christian ministries involved in the issues of parenting and families.</p> <p>Sunday school ministries are strong in many countries of the world.</p> <p>There are good family networks in many countries.</p> <p>Many cultures around the world are naturally family-oriented (Filipinos, Chinese, Indian, etc)</p> | <p>Weaknesses:</p> <p>Most of the parenting resources used by churches have been imported from the West.</p> <p>Limited presence of the church and Christian parenting organizations in certain countries.</p> <p>Families in poverty engage their 4/14ers in activities that support their family financially but neglect their spiritual growth.</p> <p>Need for better coordination of existing church and parachurch organizations that focus on parenting.</p> <p>Parents rely upon schools, extended family, the church, and others to raise their children.</p> <p>Challenge of reaching parents directly or through the churches.</p> <p>Need to persuade churches to emphasize the primary responsibility of parents through training parents and church activities geared toward the family.</p> |
| <p>Threats:</p> <p>Economic pressures that force both parents to work outside the home or even in different cities and consequently, they spend less time parenting their children.</p> <p>Cultural pressures that convince parents that they need two incomes for their families and that it's OK to send kids to boarding school for these work-related reasons or to boost their child's academic performance.</p> <p>Increasing numbers of children confront the collapse of their families through the divorce of their parents.</p> <p>Traditional religious beliefs can be confused with Christian teaching about parenting in some cultures.</p> <p>We do not have a particular institution backing our efforts in some cultures.</p> | <p>Opportunities:</p> <p>New technologies available to equip parents with resources.</p> <p>There is an abundance of print, audio, video and web resources in many languages for spiritual training of children.</p> <p>Develop a strategy to empower parents living in extreme poverty to enable them to support their 4/14ers.</p> <p>Be involved in participating in activities and seminars that will equip parents.</p> <p>Children are naturally wired to accept and value parental involvement in their lives. They love the attention.</p> |

- Identify a team of church and ministry leaders to develop a holistic goal and process of spiritual development of children in families (one team per country).
- Design and promote learning opportunities for families to serve others together.
- Develop practices and tools that equip parents to address the centrality of union with Christ.
- Coach church leaders to establish and goals, process and plan for families.
- Develop key paradigm shifts that work in every culture.
- Create experiential learning opportunities for families.

Outcomes:

- Families will become kingdom-centered and serve the needs of their friends, neighbors and communities (local and global) in the name of Jesus.
- Churches that partner with parents to train up 4/14ers with service-leadership vision.
- Church leaders from the nations represented on our track realizing the need for paradigm shifts in families in order to build the next generation of leaders.
- Children will put into practice principles and values centered in Christ.

Goal #3:

Communicate the Importance of the 4/14 Window to Pastors and Parents.

Strategies:

- Send an e-newsletter to pastors with the vision, strategy and tools to equip parents.
- Work with family advocacy organizations to coordinate the 4/14 Window message for parents and children.
- Engage Christian media practitioners to use their influence to advocate for parenting of 4/14ers in an intentional and godly way.

Outcomes:

- Churches will provide resources and community outreach opportunities for families to participate in as training grounds for children.



Paradigm Shifts Parent and Family Transformation

| | Shift from... | Toward | Practice |
|-----------------------------|---|---|---|
| Strategic Importance | Spiritual development is nice, but not a priority | Centrality of union with Christ | Develop practices and tools that equip parents to address this core dimension of a child's life |
| Urgent Task | It will happen when we have time | Young people's world-view is shaped during ages 4 to 14 | |
| Primary Goal | "Pass on" tradition | Maximum transformational impact of 4/14ers | |
| View of 4/14ers | Recipients of programs and information | Active participants in their own transformation | Create experiential learning opportunities |
| Emphasis | Programs | Relationships & Union with Christ | |
| Responsibility | Churches, ministries and schools | Parents and caregivers with support from the church (organic) | |
| Scope | Programs or institutions | 4/14er's whole world and life | Widen the web of relationships and breadth of experiences |
| Approach | Inevitable | Intentional | Establish a goal, process and plan |
| Timeframe | Program period | Ongoing life development and transformation | Develop strategies for consistent growth |

Strategic Plan for Pastor's Transformation Track

BACKGROUND/RATIONALE:

We cannot have enduring transformation in society without seeing future generations transformed. In our view, the 4-14 vision is about "Transforming the Future". It is about securing the Future by influencing today's young in the Word of God, the will of God, and the ways of God. We must arise to act in season. God's purposes cannot be thwarted, but if we His people do not hear and obey, opportunities will be lost, and we delay the process God has in-

tended. Worse, we might detour so far off that we completely miss the day of His visitation! He who has an ear, let him hear what the Spirit says to the churches (Rev 2:7).

There are many areas and facets that need addressing in order to see the 4-14 transformed. This requires many volunteer workers. Unless the Pastor and church are convinced of and are committed to the transforming of the 4-14, they will not release the manpower needed.

The Church in the midst of the community is God's righteous agent of transformation for the future. The Church is the best channel to teach and

STRENGTHS, WEAKNESSES, THREATS & OPPORTUNITIES

This strategic plan addresses the following key strengths, weaknesses, threats and opportunities for the Pastors/Church track:

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|---|---|
| <p>Strengths:</p> <ul style="list-style-type: none"> Almost every church has a children's ministry. Churches usually have a children's worker. Every church has children. More than 50% of many nations are children. Much research is already available. There are some churches with excellent children's ministries that can be a model for others. There are already many social ministries targeting unsaved children. | <p>Weaknesses:</p> <ul style="list-style-type: none"> Many churches have a children's ministry because they "have to". Many pastors regard the children's ministry as a baby-sitting exercise. Children's ministry has a part of the budget but it is not a priority to pastors. Very few churches have any focus on unchurched children. Churches are not thinking at all of transforming the 4-14 Window. "Religious movements" that are becoming a fashion for some churches and fill their whole agenda and interest. |
| <p>Threats:</p> <ul style="list-style-type: none"> Church Growth teaching which concentrates mainly on adults. Pastors having a short-term vision, only wanting to see immediate results. Pastors underestimate the potential of children to participate in God's Kingdom agenda and redemptive moves. The general lack of awareness among pastors of the negative influence of MTV and new media on children and youth. The general lack of awareness among pastors of the Muslim agenda in providing children's education. The general lack of awareness among pastors of the worsening plight of children around the world: extreme poverty, illiteracy, child-trafficking, child labour, child sex trade, child abuse. The general lack of awareness among pastors of the gay agenda in sex education in schools. Competing ministries for part of the church budget and manpower. | <p>Opportunities:</p> <ul style="list-style-type: none"> Inform mostly uninformed pastors in our respective spheres of influence. Get a critical mass of pastors on board and build a global alliance of pastors and churches radically sold out on the 4-14 vision. Show that prioritizing children is a long-term growth strategy — children's outreach being a natural bridge-builder into pre-believing families and the community. Equip and mobilize a congregation of available volunteers. Ensure a pool of volunteers is available for all the other Tracks as pastors commit to the 4-14 Window. Answer the cry of schools looking for volunteers to teach morals/ethics. Learn from one another and adopt best practices in partnership models and networking on behalf of children. |

disciple the 4-14 in Kingdom principles and values. However, this is not a focus or priority of most Senior Pastors. We must inform, challenge, and facilitate pastors embracing 4-14 as an integral part of their ministry philosophy so that they will prioritize 4-14 in their community outreach.

VISION

Within a 7-year timeframe to see pastors and churches around the world commit to and be fully engaged in ministries that will disciple children beyond the four walls of their church in Kingdom values and principles in order to raise up a new 4-14 generation to transform the world.

MISSION

Our central purpose and role is to help pastors and churches around the world understand the strategic significance of engaging the 4-14 window as a starting place to reach entire families, grow healthy churches and transform the world through the gospel of Jesus Christ

VALUES

The values governing our development include the following:

1. Children are important to God.
2. Transformation cannot take place without transforming the next generation.
3. The church has a mandate to reach every generation.
4. Investing in transforming children is investing in the future.
5. Children are important to the growth and development of global missions.
6. The Church is God's channel to touch society.
7. The Church is to influence society around it.
8. The Church is God's righteous agent of transformation to shape the future.

OUTCOMES

Our long-term desired outcomes include:

1. A majority of churches in a majority of nations will be engaged in discipling the 4-14.
2. There will be a clear distinction between "children's ministry" and touching the 4-14 generation.
3. There will be a firm commitment of churches to the 4-14 Window.
4. Churches within each nation will form an alliance to reach the 4-14.
5. There will be excellent resources that will help inform and educate pastors and train volunteer workers for the 4-14.

KEY STRATEGIES

1. Develop tools and systems that will communi-

cate the 4-14 vision to churches around the world.

2. Partner with other Tracks to gather relevant information.
3. Partner with the National Leaders Track to see the alliances formed in the nations.
4. Expand representation within this Track to include at least one influential pastor from a majority of nations.

The Key: Get a critical mass of pastors and churches on board, beginning with those in our own sphere of influence. Senior Pastors are pivotal. The visions they cast, the plans they conceive, the directions they take, the strategies they implement, the funds they allocate, the manpower they release — all of these affect the spiritual appetite and attitude of their congregation. Hence, it is crucial that Senior Pastors catch the passion and the burden of the Lord for the 4-14 Window. Imagine a global alliance of Senior Pastors and churches radically sold out on the 4-14 vision to reach entire families for Christ! The ripple effects of our strategic response will go beyond our respective ministry spheres, beyond our respective nations, and beyond our lifetime. Our children will also serve Him. Future generations will hear about the wonders of the Lord. His righteous acts will be told to those not yet born. They will hear about everything He has done. PSALM 22:30-31 NLT

MAJOR GOALS

The following key targets will be achieved by this Track over the next 7 years:

1. An alliance of churches formed in a majority of nations.
2. A major plan and strategy for each nation that is contextually relevant.
3. A majority of churches in every nation fully engaged in the 4-14.
4. Churches to set aside a larger budget for the 4-14 focus than for their existing in-house children's ministry.

STRATEGIC ACTION PROGRAMS

The following strategic actions plans will be implemented:

1. Create excellent promotional materials to make pastors aware of and prioritize the 4-14 Window.
2. Recruit an influential pastor from each nation who can influence pastors in his nation.
3. Convene Forums to influence pastors and churches toward 4-14.
4. At the 4-14 Global Summit in September, discuss with Track participants and develop a strategy with specific, measurable, achievable, realistic action steps that we can all pursue together within a 7-year timeframe.

Strategic Plan for the Poverty Transformation Track

This strategic plan addresses the following key SWOT for Poverty Transformation Track

| | |
|---|--|
| <p>Strengths:</p> <p>Many Christian ministries involved in the issues of poverty with children focus.</p> <p>Involvement of the Church in child welfare activities particularly health, education and nutrition.</p> <p>Church based educational institutions provide functional and formal education at urban and rural areas.</p> <p>Biblical basis for involvement in child development activities.</p> <p>Committed and dedicated staff available with various churches, ministries and Christian NGOs</p> | <p>Weaknesses:</p> <p>Church involvement is focused on charity and not much in line with right based approach in poverty issues particularly on child rights.</p> <p>Limited presence of church in continents like Asia.</p> <p>Not enough funding for the support of programs related to children at risk.</p> <p>Dependency of Christian institutions and ministries on external sources for funding mainly from the churches of the first world countries.</p> <p>Limited experience of working through consortiums of Christian organizations/institutions.</p> <p>Limited interventions on the well-being of girl children.</p> <p>Church institutions can sometimes perpetuate discrimination against girls and the marginalized</p> |
| <p>Threats:</p> <p>Extreme poverty pushes more and more children to the point of socio-economic exclusion thereby increase the number of child labor.</p> <p>29,000 children die everyday due to hunger, preventable diseases.</p> <p>Poverty situation compounds school drop outs.</p> <p>Extremists groups and non-Christian regimes that may restrict Christian involvement with the issues of poverty particularly children issues.</p> <p>Rise of influence of secular humanism, hedonism, and anti-Christian sentiment that would destruct Christian work with the children.</p> <p>Political instability of Governments.</p> <p>Internally displace children due to conflicts and emergency situations due to natural disasters including climate change.</p> | <p>Opportunities:</p> <p>Children are easy accessible for the Gospel.</p> <p>Chance to address rampant Child Mortality Rate (9.2 million children dies before they reach age 5)</p> <p>Christian educational institutions can play an important role in taking the Gospel to children.</p> <p>Strong biblical basis for involvement with children.</p> <p>Children friendly laws with regards to education and health in most of the countries.</p> <p>MDG goals 1, 2 and 4 focus on eradication of poverty and services to children.</p> <p>United Nations Child Rights Convention (CRS) provides platform for child rights under human rights framework.</p> <p>Develop and broaden the work of existing child-centered organizations</p> |

VISION

The Poverty Transformation Track vision in a 7-year timeframe: establishing a world where all children of 4/14 live in dignity, experiencing wellbeing and moving towards total transformation.

MISSION

The central purpose and role of the Poverty Transformation Track is defined as: Seeking to fulfill the Great Commission by bringing holistic transformation in the lives of children and their families through implementation of effective child-friendly poverty alleviation programs that would reflect Christ's character and bring dignity to the 4/14 Window to transform the world.

VALUES

The values governing our development of the Poverty Transformation Track include the following:

1. Care for children
2. Equal treatment of boys and girls
3. Children are the future messengers of Kingdom values
4. Passing the vision to children to transform their lives with their personal walk with the Lord and experience Kingdom values.
5. sharing Kingdom values with children
6. A biblical mandate to engage with the underprivi-

leged and vulnerable groups like children to enable them to have dignified lives.

7. The Great Commission is the driving motivation to reach all people with the teaching of the Lord and involve them with compassion.
8. Submission to and inner conviction of the value of applying Scripture truths and wisdom-based lifestyle as the most meaningful and beneficial way to live.

OUTCOMES

Our Long-term outcomes include:

1. Committed Christian organizations/institutions involved which address poverty issues with a focus on children at risk
2. Children come to the Gospel fold as a result of a 'holistic transformational approach'
3. Networks established among Christian organizations/institutions, which would advocate for children and work closely with the policy and governance institutions and government departments to alleviate poverty.
4. Consortium of children's ministries facilitating opportunities for the well-being of children at risk.

KEY STRATEGIES

1. Sensitization and mobilization of the global church on the issues of poverty and social justice from children's perspective.
2. Establish new partnerships with church/organizations to engage the church in the issues of social justice.
3. Capacity building of the churches on the biblical mandate to effectively involve transforming the communities' focus on children.
4. Pro-active involvement of Christian organizations and churches in advocating the issues of children at risk with national and international governments.
5. Integration of gender (girl children) diversity and disparity into the holistic transformation programs.

MAJOR GOALS

The following key targets will be achieved by the Poverty Transformation Track over the next 7 years:

- Children in the 4 to 14 age group will have access to elementary and higher education without dropping out.
- Improved nutrition status among children less than 5 years.
- Providing opportunities and alternative activities for children engaged in child labor and hazardous activities.
- Creating family and community based livelihood

opportunities thereby enhancing the scope of children at risk to be rehabilitated into family and community.

- Active involvement of the global church in the issues of poverty focusing on the 4/14 Window.
- To establish and strengthen Kingdom values by inculcating biblical teachings and values in children of 4/14.

STRATEGIC ACTION PROGRAMS

- Community sensitization and awareness programs to create an enabling environment whereby children including girls would pursue education up to the age of 14.
- Create infrastructure and teaching facilities for children within accessible geographical limits.
- Influence the smooth functioning of government schools with quality teaching with a code of conduct.
- Create day-care facilities with nutritious food and joyful learning for the 4 to 6 age group.
- Engage church and community in advocating for the proper functioning of the service institutions (health and nutrition care) run by the government.
- Parental awareness program on the rights of the child and the negative impacts of child labor, especially employment in hazardous industries.
- Advocacy with the government on enforcement of child labor legislation and facilitation of child labor rehabilitation schemes.
- Dialogue with corporate bodies to create opportunities for children in the education and health sectors and to encourage compliance with child labor policies in the employment process.
- Conduct surveys on viable livelihood options suitable for families and, accordantly build the skills and capacity of the families.
- Livelihood linkage with formal credit institutions and banks for resource convergence.
- Facilitating access to livelihood support in the primary sector by providing knowledge, skills and assets in the farm and non-farm sector.
- Capacity building of the existing network of churches and Christian organizations on issues related to children at risk.
- Orienting Sunday School children to issues of poverty and children at risk and facilitating them to reach out to the other children with Kingdom values.
- Inclusion of development teachings with a focus on poverty and children at risk into the syllabus of theological institutions and seminaries.
- Capacity building of pastors, laymen and evangelists on issues of poverty and the rights of children.

Strategic Plan for the Justice Transformation Track

MISSION

The purpose of the Justice Transformation Track is to establish, administer, and transmit Biblical justice and liberty in the nations by equipping the next generation (the 4/14 Window) in a Biblical worldview, thus establishing the rule of law and transforming the culture.

MOTTO

Equal justice under God's law.

VISION

When justice is established, individuals and the three divine institutions of family, church, and state will have freedom to fulfill their purpose and responsibilities; especially for families to choose and control the education of their children and to own and control most of the property in the nation. Churches will be free to teach all the truth, especially that truth that is under attack today. Businesses (which originate from families and individuals fulfilling their Biblical responsibilities) will be free to operate according to Biblical precepts, with limited government involvement. A goal of reaching the 4/14 Window is to equip them to transform their nation. Justice is the fruit of a transformed nation and will be evidenced by the protection of the God-given individual rights to life, liberty, and property, by peaceful conflict resolution on a personal and national level, and by the preservation of a stable union through citizens covenanting under God to live in civil society.

MAJOR GOALS

- To see that all spheres of life (the seven mountains) are transmitting and upholding Biblical justice and law.
- Seek to use God's law as a template to build just societies. It is the standard for justice, for what is lawful and unlawful.
- Address both the internal and external aspects of justice — external justice upheld by legal and advocacy groups to fight legal and social battles (sex trafficking, child labor exploitation, abortion, poverty, pornography, sexual identity, orphanhood, disease, drugs, hunger, pollution, war, etc.). Internal justice is sown through educational institutions of family, church, schools, voluntary associations, and media (using various means such as discipleship, home schooling, mentoring and coaching programs, existing private and public schools, etc.).
- Train and set in place civil leaders who have a Biblical worldview, Christian character, and a fear

of God (Ex. 1:13; Deut. 18:21) and who administer God's justice in their sphere of responsibility (Romans 13).

- Train business leaders to operate on justice principles.
- Transmit the concept of generational transfer to each generation, so every generation will administer and apply God's justice and see the need to pass it on to posterity, thus building and maintaining justice in the nations.
- Transmit to the church and nation the Biblical idea of who has the authority and responsibility to decide the kind of education and training the 4/14 generation needs to receive — secular worldview says it is the government; Christian worldview says it is the family.
- Break down class distinctions through education and legal/political action.
- Establish governments that show no preference to the rich or to the poor, where all have equal opportunities and equal standing before the law.
- Promote Biblical justice and peace in personal and national conflict resolution, thus eliminating genocide, civil wars, rebel armies (with youth conscription), concentration camps, refugees, etc.
- Seek to educate the church to understand that civil liberties and unalienable rights are a sacred cause. The church must teach Biblical justice principles.

STRATEGIC ACTIONS

- Produce and distribute a booklet on Biblical justice ("Equal Justice under God's Law") that gives vision, educates, and lists various organizations and individuals that are working in justice transformation. Get leaders from ministries and organizations to contribute to the booklet and distribute it, as well as teach the basic principles.
- Produce basic teachings of Biblical justice with PowerPoint slides for others to use in introductory education.
- Identify reproducible models of existing justice groups that could be established in the nations. Models for external justice, like International Justice Mission, Advocates International, Family Research Council, Leadership Institute; and internal justice, like Providence Foundation Biblical Worldview University (BWU) and Transformation Network. Goal would be to work through these established groups to set up new groups throughout the nations. (Work with Government Track for models for political involvement.)
 - Identify those who are educating in justice principles

- Identify legal justice groups
- Identify those working in government to establish Biblical laws
- Establish training organizations (BWU satellites), educational organizations (universities and institutes), and networking organizations (Transformation Networks) in every nation, working with existing organizations. Networking with all groups involved in Biblical justice is important for greater national effectiveness.
- Establish legal and advocacy groups in each nation, working with existing organizations.
- Educate families and churches in their role to train youth in justice principles. Ways to accomplish this include: establishing ongoing classes in churches; accessing courses via DVDs, CDs, mp3s; online educational networks and courses. Develop new materials where needed.
- Encourage Christians to become government leaders, working with them to institute Biblical laws, which are essential for justice (working with Government Track).
- Plan for seminaries and Bible schools teaching Biblical justice and worldview (working with other tracks).
- Plan for current colleges and schools to begin to teach Biblical justice and worldview within their regular programs. (Biblical justice principles can be taught in secular schools without identifying them as Biblical.) Identify and develop textbooks and other resource materials for use in public and private schools.
- Develop Sunday school curriculum on justice.
- Promote Biblical justice issues in and through the United Nations, the European Community, the Organization of American States, and other major international organizations.
- Encourage Biblical economics in the nations, which will strengthen and prosper families and thus lift children out of poverty.
- Promote Biblical justice issues through other educational spheres (teacher's colleges, media, communications, arts, entertainment, youth movements, women's groups, NGOs, national justice forums).
- Encourage many programs to train youth in Biblical justice: student statesmanship programs, youth government service training programs, after school leadership training programs (e.g. Escuela Neuva, New School, in Peru), etc.
- Use existing tools of education, media, etc. to transmit justice principles. Tools to educate can begin with general introduction (like films), but use this to channel people to learn deeper ideas (Pyramid concept).
- Promote Biblical law in all spheres of society – government, business, arts, families, education, church, social organizations, technology, media, national and personal security – which is essential for establishing Biblical justice.

Strategic Plan for the Outcomes Based Community Transformation Track

VISION

The Community Transformation Track's vision in a 7-year timeframe is to catalyze networks of churches and ministries, implementing credible models of spiritual diagnosis and ministry measurements, to effectively present Christ, through His Word and their deeds, to a generation of children in every nation by 2030.

MISSION

The central purpose and role of the Outcomes Based Community Transformation Track is defined as: Equipping the body of Christ to effectively diagnose the spiritual needs of a community and its children and measure the impact of ministry responses to those needs.

VALUES

Outcome Based: Our faithfulness will be meas-

ured by the intentionality with which we design and evaluate our work; begin with the end in mind.

Empirical: We will integrate measurement methodologies provided by God through the fields of education, social science and theology to measure spiritual needs and ministry activity.

Credible: We will strive to be simple yet credible in the models, measures and processes that we adopt or develop.

Scriptural: The text of Scripture, the Word of God, is the most powerful agent of community transformation. As such, Scripture proclamation and engagement must remain at the center of ministry response to community needs.

Child-Centered: Sustainable community transformation must focus on children as both recipient and agent. Models of spiritual diagnosis and ministry measurement will have a unique focus on the place of adolescents in both roles within the community.

Contextual: Spiritual transformation of communities is measured locally, in context. Models, train-

ing and advocacy must be adaptable to a variety of cultural, ethnic and political realities.

OUTCOMES

Our long-term outcomes include:

1. Mature models that effectively diagnose spiritual community needs and measure ministry responses to those needs.
2. Training programs and products that equip the body of Christ to utilize these models in fulfillment of their calling to communities.
3. Advocacy programs for the importance and feasibility of outcome based ministry to transform communities.
4. Theological papers that promote and defend the need for and legitimacy of outcome-based approaches to community transformation.

KEY STRATEGIES

Develop:

- Conceptual models of outcome-based community transformation.
- Models and methods of spiritual diagnosis.
- Models and methods of measuring ministry response to community needs.
- Training packages and tool sets that can be implemented by churches and faith-based organizations to evaluate their community and work.

Partner:

- With practitioners, academics and various stakeholders to insure models are simple yet credible.

- With churches and faith-based organizations to design and refine models, methods and training tools.

Expand:

- The inter-disciplinary dialogue of education, social sciences, theology and ministry practice to bring new insight into the field of spiritual diagnosis and ministry measurement.

MAJOR GOALS

The following key targets will be achieved by the Outcomes Based Community Transformation track over the next four years:

1. Develop over-arching conceptual framework for outcome-based community transformation.
2. Develop common language and definitions.
3. Develop 2-3 sets of protocols for spiritual community diagnosis, asset and stakeholder mapping and processes for developing outcome/impact indicators of ministry effects.
4. Develop 2-3 training process and accompanying tool kit for use by local churches and faith-based organizations.
5. Develop 2 papers (popular and academic) that promote and defend the need for and legitimacy of outcome based community transformation.
6. Pilot 1-2 advocacy campaigns within existing ministry networks to familiarize a broader constituency with emerging models of outcome-based community transformation.

Strategic Action Programs: To be determined at global conference.

Strategic Plan for the Media & Technology Transformation Track

Strengths:

Media and Technology can connect and empower youth in a more prevalent way than ever before, connecting with the world and with each other.

Media and Technology is getting more accessible and less expensive.

Threats:

Media and Technology has a dangerous side. While it can connect youth in exciting new ways, it can, at the same time, isolate them from real human interaction.

Inward, "me-ism" mentality within some ministries that sees anyone outside their ministry as competitors rather than co-laborers.

Weaknesses:

Many areas of the world still lack basic resources, such as electricity and infrastructure.

Lack of communication and connection among ministries.

Opportunities:

We have the opportunity to establish a global network of Media and Technology missionaries using M&T to encourage and uplift children with the Good News.

We have access to mobile media and innovative technology to empower and bless children in remote areas.

Many children are hardened by the atrocities they've witnessed. We can develop content to minister healing to them.

If we impact youth effectively, we impact generations.

Media and Technology Transformation Plan for the 4/14 Window

CONNECT

CREATE

DISTRIBUTE

TRAIN

VISION

Our vision is to use media and technology to share God-Stories (testimonies, dramas and documentaries) with youth, and in turn, enable, engage, and empower youth to share God-Stories with each other.

VALUES

We adopt the Transform World Values as outlined in the Transformational Covenant.

LONG-TERM OUTCOMES (BEYOND 2016) AND KEY STRATEGIES TO GET THERE

Connect as a global community of Christian communicators. Develop long-term relationships to continue the mission--to effectively reach the 4/14 Window

1. Establish a biblical, moral foundation to guide the growth of M&T as it is introduced to a region. (reference: Peruvian United Code of Ethics for the Industry of Commercial Communication: www.andaperu.org/semaforo/codigo)
2. Create and promote micro-experimental projects with local mission partners: learn what works and how to sustain projects that work, and if feasible, scale up these projects

Create new redemptive resources for the 4/14 Window. Produce stories of excellence that inspire and transform youth

1. Determine needs for content for the 4/14 Window and make a bridge between needs and resources
2. Establish standards of excellence in content and execution

Distribute M&T resources more effectively through new and existing channels. Take down the barriers that keep excellent resources sitting idle on the shelf or isolated—take these resources to the children who need them

1. Establish new and innovative ways to distribute these resources—through new channels or new technologies (mobile technology, printed material, new radio/TV stations, websites, studios, movie theaters, churches)

Train the next generation of M&T leaders. Prepare, equip, empower, and encourage youth to create and innovate resources that transform generations to come

1. Establish M&T curriculum, vocational training,

and/or tech school for youth, giving them the tools they need to use M&T to tell God-Stories

2. Create an online training center for emerging Christian communicators In-Person Training in Hollywood, Bollywood, Nollywood, Indonesia, etc.
3. Train emerging M&T leaders in “Production Evangelism” (“It’s not just the product, it’s the process”) *How do our lives witness Jesus as we produce resources and products for Him? How do we treat our fellow workers—how do we serve them?*
4. Train to create and innovate using the principles of Philippians 4:8 for the product and the fruits of the Spirit in Galatians 5:22, 23 for the process
5. Encourage today’s M&T professionals to apprentice and mentor youth
6. Explore the use of seminaries throughout the world as regional M&T training centers in the 12 global regions to reach the 4/14 Window more effectively and to train up “Ministers of Media” or “Media Pastors” for churches
7. Encourage churches to establish a Minister of Media or Media Pastor to mentor and apprentice youth in M&T and help them evaluate and make wise media choices

MAJOR GOALS (BY 2017) AND STRATEGIC ACTION PROGRAMS TO GET THERE

Connect as a global community of Christian communicators

Get to know each other

1. Establish connections and collaboration among the M&T track along three streams: Creative, Technical, and Distribution
2. Connect with other tracks in the 4/14 window to serve them as we work together to reach the 4/14 Window and raise awareness of children’s issues.

Spread the word

1. Communicate with “Phase 2”(our sphere of influence) as “4/14 Ambassadors” Emphasize the strategic need to reach the children, and spread the word that God is mobilizing his church to reach the 4/14 Window: personal communication, blogs, conferences, etc. Ask for help. Challenge them to think of creative ways to apprentice and mentor kids in general, M&T specifically.
2. Launch 4/14 ambassadors for speaking engagements at major conventions and conferences and film festivals with Christian M&T leaders

3. Establish lines of communication with media departments in Christian colleges with the above message
4. Evaluate other M&T missions for children: what's working and why? Look for best practices, sustainability and scalability to improve our reach to the 4/14 Window
5. Connect with existing M&T ministries for children and identify ways to serve and connect them with the global 4/14 initiative

Find the money

1. Identify funding resources to help reach the children: ministries, foundations, individuals, donors, and sources of revenue from created resources

Create community

1. Create an online resource for Christian M&T innovators to communicate and collaborate with each other, to connect needs with resources, to recommend godly and excellent resources for children, and to pray for each other ("The 4/14 Channel," "Channel 4/14")
2. Develop an online "virtual roundtable," joining M&T leaders to discuss ideas on how we can effectively work together to reach the 4/14 Window
3. Establish M&T connections and relationships at other 4/14 events

Create new redemptive resources for the 4/14 Window

1. Identify needs for content for the 4/14 Window and connect these needs to resources

2. Identify the most effective existing resources for children and their families and repurpose or repackage them for a wider audience
3. Explore the viability and accessibility of radio and radio dramas

Distribute M&T resources more effectively through new and existing channels

1. Eliminate barriers for distributing 4/14 M&T content
2. Explore new ways to distribute M&T content—through new channels or new technologies (mobile technology, printed material, new radio/TV stations, websites, studios, movie theaters, churches/church auditoriums, live events) (See Children's Outreach Resource Directory: www.missionresources.com/childreach.html)

Train the next generation of M&T leaders

1. Encourage professional mentoring/apprenticeships for youth within our spheres of influence and beyond
2. Collaborate with existing training program to expand their influence: Act One and LA Film Studies Center, Regent University, iOpen, etc. (expanding online, to 4/14 Window, internationally)
3. Establish M&T training at seminaries in the twelve global regions
4. Establish M&T vocational training centers in orphanages

Strategic Plan for the Prayer Transformation Track

VISION

The vision of the Prayer Transformation Track is to see sustained, strategic, and informed prayer impacting the 4/14 Window generation for Christ.

MISSION

The central purpose of the Prayer Transformation Track is to focus the Global Prayer Movement on the challenge of discipling the 4/14 Window generation and equipping them to transform the world in the power of Christ.

VALUES

- Same Values as Transform World-4/14 Window Initiative - in Facilitator's Handbook.
- Disciple-making-Presence Priority-Obedience-Prayer-Relationally Focused

- Humility & Servanthood-Accountability-Direct Participation-Inclusiveness
- Collaboration-Sensitivity-Hiddenness-Godly Character-Innovation & Creativity-Flexibility
- Enjoyable Prayer – We believe in enjoyable prayer that directs children into a deep passion to develop an intimate dialogue with God.

OUTCOMES (7 YEARS - 2017)

- Regional and National Prayer Leadership globally.
- Resources to inform and equip the Global Prayer Movement to pray for the 4/14 Window.
- Networked with Global Prayer Movement and Global Harvest Movements.
- Accepted paradigm across the Body of Christ: Missions Movement and Prayer Movement are one.
- Paradigm that the House of Prayer is indispensable to making disciples of all nations and every meaningful strategy of transformation.

Strengths:

- Strong networks of prayer already targeting this generation.
- Strong appeal to the heart of mercy in the church worldwide.
- Exciting resources to build off of to pray for this generation.
- Exciting resources to build off of to equip this generation to pray.
- Strong biblical basis for strategic focus of prayer for this generation.
- Strong testimonies of the power of prayer.
- 4/14 Window generation will play a key role in unifying the Body of Christ in both developed and developing nations.
- Desire of X and Y generations to pray and take action.
- Heightened awareness of issues confronting the 4/14 Window generation in the less developed nations such as AIDS children, sex slave trade, adoption, and child war soldiers.

Threats:

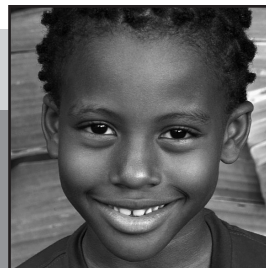
- Lack of revelation in the church to line up all of her efforts toward Jesus' foundational teaching: "My house will be called a house of prayer for all nations."
- Lack of biblical understanding, which puts ministry and prayer for this age group as a low priority.
- Lack of biblical Christianity to care for the needs of orphans/fatherless.
- World economic crisis and political instability of governments.
- The increasing awareness of religious (Islam, Tibetan Buddhism) and political systems (N. Korea) exploiting the vulnerabilities of this generation.
- Lack of faith and patience (endurance) within the prayer movements of the church to stay on the issues until change takes place.
- Persecution (in some cases genocide) and lack of freedom for Christians in many nations.
- Outreach to children based on humanism and not strong Judeo-Christian worldview

Weaknesses:

- Church in the Western world is nearly prayerless.
- Not enough understanding of the critical ministry of prayer, which affects funding for this ministry.
- Not enough communication and collaboration between existing prayer ministries.
- Dependency of prayer movements within developing nations on funds from first-world nations.
- Not enough connection points for those who pray to give or become practically involved in the solution to their prayer.
- The need of 1.2 billion children far surpasses the prayer mobilization at this point in history.
- Lack of awareness within the church of the 9 major areas of Children in Crisis (extreme poverty, orphans and homeless children, special needs, sex slave trade, AIDS/plagues, war-affected children/child soldiers, child labor slavery, religious persecution, and gender injustices/abuse and suppression of women).

Opportunities:

- Children 4-14 years old have proven to be most receptive to the Gospel.
- The Global Prayer Movement is growing and expanding, especially in the non-Western world.
- Ever-increasing desire for networking of prayer ministries focused on this generation.
- Awareness of the needs of this generation, whether the 'latch key' kids (parentless homes) of the developed world or the children at risk, is increasing rapidly in the developing nations.
- Methods of motivation and engagement through media have profound potential for accelerating
- Advancements in technology to network prayer ministries as well as to train and equip.
- X (26-44) and Y (7-25) generations are waiting for a cause bigger than themselves.
- Unprecedented move of God turning the hearts of fathers to their children (Mal. 4:6), whether at the level of the family or government.
- 70% of 4/14 Window lives in the 10/40 Window.
- By 2025 over 3 billion children under the age of 15 will be in crisis.



- 24/7 crying out for justice vitally linked to 24/7 ministry centers of justice.
- All nine categories of Children at Risk reached with effective ministry in their midst.
- One children's leader for every 50 children in culturally relevant outreach, discipleship, and spiritual nurture.

KEY STRATEGIES

- Integrate the vision of the 4/14 Window within the IHOP centers around the world, beginning with the expression in Kansas City, MO.
- Unite the Global Prayer Movements with the Global Harvest Movements with an understanding of the 4/14 Window.
- Network with the national and international ministries focused on praying and caring for the 4/14 Window.
- Network with the national and international ministries focused on equipping the 4/14 Window to pray.
- Unite with the Global Prayer Movement to call and equip every local church to become a House of Prayer for all Nations with an understanding of the 4/14 Window.
- Mobilize and equip the Global Prayer Movement and the Global Church to the missiological priority of the 4/14 Window, especially the 70% who live in the 10/40 Window.
- Mobilize and equip the Global Prayer Movement and the Global Church to the crisis issues facing the 4/14 Window in developing countries.
- Networking with ministries focused on orphanages becoming Houses of Prayer.

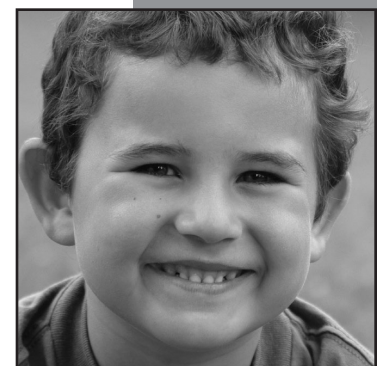
MAJOR GOALS – 7 YEARS - 2017

- The following key targets will be achieved by the Prayer Transformation Track in unity with the Global Prayer Movement over the next 7 years. Each will participate in prayer for the 4/14 Window.
- Active involvement of the Global Church.
- Active involvement of Global Harvest networks.
- Active involvement of the Global Prayer Movement.
- 1 million practitioners/trainers equipping 4/14ers to pray.
- Encourage and equip 1 million Prayer Furnaces/24-7 Expressions of Prayer.

- 24/7 Houses of Prayer in 100 gateway cities (population over 1 million) of the world.
- 1,000 orphanages as Houses of Prayer.
- An International House of Prayer in all 12 regions (5000 staff each).
- 100 International Houses of Prayer (500 staff each).
- 200 million involved in the Global Day of Prayer for Children at Risk-First Sunday in June
- 50 million involved in the Global Month of Prayer for Children at Risk – June.

STRATEGIC ACTION PROGRAMS

- Integrate the vision of the 4/14 Window into Existing International-Regional-National Conferences
- Resources for Local Churches and Servant Ministries to become involved in prayer for the 4/14 Window.
- Mobilization materials for the Global Prayer Movement.
- Web-based mobilization and equipping provided by the Global Prayer Movement.
- Resources incorporating the 4/14 Window for Sunday Schools, Vacation Bible Schools, Home Schools, etc
- Global TV programming and web-streaming of prayer run by 4/14ers for 4/14ers.
- Global TV programming and web-streaming of prayer run by families/fathers with the Malachi 4:6 Mandate for the 4/14ers.
- Global TV programming and web-streaming of prayer/action for Children at Risk in 4/14 Window
- Media programs geared to the media culture of the X and Y generations.
- Web site/blog/Facebook-social networking/etc. run by 4/14ers and X generation.
- Materials created for non-literate societies.



Strategic Plan for the Academic and Theological Transformation (ATT) Track.

The ATT track is a voluntary group of Seminaries, Bible Colleges, and other Christian Academic Institutions working together with researchers, trainers, practitioners and other Christian leaders to create a global movement of academic programs in Holistic Child Development (HCD) which will equip the future church to value the 4/14 Window, and empower the 4/14ers to transform their world.

VISION

In response to God's heart for children, programs in Holistic Child Development programs will be an integral component of the ethos and programs of a majority of Christian Educational Institutions in every country and region around the world.

MISSION

To encourage and enable Seminaries, Bible Schools, and other Christian academic institutions to implement contextually sensitive, academically rigorous, and developmentally sound HCD programs which motivate and train practitioners, and which inspire and equip church leaders, advocates and other Christians to increase and improve their ministry and advocacy on behalf of the 4/14 generation.

VALUES

The transformation of Academic and Theological institutions will take place differently in each situation and context. There will be no fixed curriculum,

program or level of study, or other 'required' components in 4/14 Window programming in the theological institutions. However, the following have emerged as some of the defining values and characteristics of seminary level programs in seeking to reach and mobilize the 4/14 Window:

- The 4/14ers inside -- and outside the Church. Many seminaries provide courses or degrees in teaching and nurturing children and young people already in the church. However, for many, the idea that the Church has a responsibility to care for needy children outside the Church, and that seminaries have an obligation to prepare students for such ministries, is a very new idea.
- Holism. 4/14 Window programming will be different from the course offerings some seminaries offer to improve Christian Education or Sunday Schools in the churches. The program fosters a holistic view of ministry to children, and both influences and equips the church to holistically minister to needy children both inside and outside the church.
- Equipping practitioners and church leadership. Programs will equip church leaders and child care practitioners to improve and enhance their ministry to children both inside and outside the church. Equipping leaders with the mindset of the prominence of children in Scripture and the strategic role of children in Mission will enable them to provide effective leadership, advocacy and support to both CAR and church ministries.
- The intent of the transformational programming to produce a whole new layer of Christian leadership who will have a unique understanding of God's

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|---|--|
| <p>Strengths:</p> <ul style="list-style-type: none"> • Growing number of seminaries hearing about and interested in programs in HCD • Support or potential support from Academic "Umbrella" Institutions such as OCI, ATA, (Asia) ACTEA (Africa); CETA (the Caribbean); EEAA (Europe); E-AAA (Euro-Asia); AETAL (Latin America); ABHE (North America); SPABC (South Pacific) Serampore Senate, and ICETE, • Child Theology is a ripening discipline with a growing body of support material | <p>Weaknesses:</p> <ul style="list-style-type: none"> • Lack of curriculum and faculty for full-fledged programs. • A devaluing of children and youth in seminaries – 'second class mandate.' • Stereotyping of 4/14er ministries. • Unfamiliarity in most seminaries with the media of children and youth – internet, utube, facebook, twitter, music, etc. • Child Theology and HCD not well understood as disciplines and legitimate areas of study for seminaries. |
| <p>Threats:</p> <ul style="list-style-type: none"> • Possible opposition in some contexts, i.e. resistance to reaching children and youth in China, and amongst some non-Christian religions. | <p>Opportunities:</p> <ul style="list-style-type: none"> • A 'kairos moment' for reflection and assessment of seminary roles, priorities, and opportunities. • A desire for 'relevance' in seminary programming. • Heightened awareness of the needs, neglect, nurture and potential for the 4/14ers. |

heart for children, and competency in all aspects of Holistic Child Development. Students will develop analytical and critical skills to evaluate their own ministry practices and experiences in light of the Bible and contemporary child development theories.

- Sound theological reflection. Programming will be characterized by careful theological reflection undergirding all of the courses and approaches to learning and equipping.
- Mission: 4/14 Window programming will understand children as both objects of and agents for mission. Mission with the child in focus requires understanding of matters of conversion, faith development, evangelism, social action, and outreach strategies in both local and cross-cultural contexts.
- High Quality, Rigorous Research. Programming will feature high quality, rigorous research, writing, courses, curricula, syllabi and other resource development, providing a rich body of relevant, rigorous and transformational course material in all regions and in all major languages.
- Church-based Partnerships. Programs will focus on the primary role of the church as God’s appointed agent for bringing transformation in society. Emphasis is given to equipping the church in understanding its biblical mandate, and to fulfill that role effectively through long term holistic development or short-term crisis intervention.

OUTCOMES FOR ATT TRACK

- Seminaries and Institutional Leadership in every region of the world are influenced and motivated to adopt HCD (4/14 Window) degree programs and curricula in their standard course offerings.
 - At least one “flagship” seminary is identified in 40 countries, which have full HCD degree programs.
 - Bth, MA, Mth in Holistic Child Development (HCD) are widely available in seminaries throughout the world, as well as multiple PhD programs in every region.
- 1. High quality, rigorous research, writing, courses, curricula, syllabi and other resource development is on going, providing a rich body of relevant, rigorous and transformational course material in all regions and in all major languages.
- 2. Liaison work with Academic Oversight bodies, (ATA, etc, etc,) has ensured high quality, supportive administration and ready accreditation of all types of courses and programs at all levels and in all regions.
- 3. A website (Same website as existing GA?) with

courses, syllabi, curricula, theses and dissertations, program details and other information regularly posted and updated is available and being used by seminaries around the world.

4. A global on-line directory of seminaries and theological institutions offering HCD courses, with information about institutions, programs, persons responsible, and courses offered is compiled and maintained.
5. Faculty training opportunities in HCD are available in all regions and major languages.

KEY STRATEGIES

- Develop: Seminary level 4/14 resources, including curricula, syllabi, books, articles, websites and other resources which enable and enhance HCD programs globally and in their respective regions.
- Partner with other like institutions to:
 - Further 4/14 research, share resources, offer joint courses, provide mentoring and other mutual cooperation to further the cause of holistic care and empowerment of the 4/14 generation.
 - Raise standards, improve content, train trainers, ensure accreditation, develop administrative/governance guidelines, and undertake other initiatives which facilitate the implementation and improve the quality of HCD programs, and transform the 4/14 generation.
- Expand the understanding and valuing the 4/14 Generation, and their willingness to undertake programs in Holistic Child Development (HCD). This will be done through advocacy, awareness building, sharing of expertise, equipping and resourcing, encouragement and mobilization of Christian institutions.

MAJOR GOALS

(To be developed) The following key targets will be achieved by (name of track) over the next ____ years:

STRATEGIC ACTION PROGRAMS

(To be Developed) The following strategic actions programs will be implemented:

- _____
- _____
- _____
- _____
- _____
- _____

Strategic Plan for the Literature Based Transformation Track

MISSION

Our mission is to see children reached (through local, national and international ministries) all around the world with Bible-based transformational literature that applies sound criteria for outreach to children that is engaging, compelling and relevant to their ages and stages of development and life situations (within the 4-14 Window).

VISION

Our vision is to see children spiritually transformed and disciplined as they prepare and become leaders in their respective environments. Our vision also includes assisting the local, national and international ministries with access points for effective literature-based transformational resources.

VALUES

The key values governing the development of the LITERATURE BASED TRANSFORMATION track include:

1. Prayer—we are committed to pray for each other and for our respective ministry programs and objectives we each have to reach children with God’s transformational word.

2. Disciple making—we are committed to seeing every child reached with transformation literature to assist them in their spiritual enhancement and formation, preparing them as leaders of today and into the future.
3. Innovation and Creativity—we are committed to see children using materials that will engage and draw them into the message of Christ.
4. Obedience—we are committed to encourage ministries / Christian publishers to discover how they can be part of reaching children all around the world through challenging and exploring new organizational programmatic paradigms internally.
5. Collaboration—we desire to see ministries share their best and worst practices for the purpose of greater collective effectiveness, efficiency and impact.

OUTCOMES

The key outcomes governing the development of the LITERATURE BASED TRANSFORMATION track include:

1. To identify and/or develop easy access points for local, national and international ministries to access relevant and engaging materials for their ministry to children.
2. To see local, national and international ministries

Strengths:

1. Many excellent materials and strategic ministry initiatives exist to reach children within the 4-14 Window.
2. Many effective distribution systems exist for these materials thru the local church and beyond.
3. There are creative people resources all through the world.
4. Many donors desire to give to collaborative and strategic efforts to reach children with transformational resources,

Weaknesses:

1. Current distribution systems do not reach every child effectively.
2. Many resources are not available beyond English.
3. Many resources are expensive and unaffordable.
4. Many resources need cultural adaptation to be effective and engaging.
5. Many resources are “dated” and therefore not engaging for children.

Threats:

1. Other major religions target children with their resources.
2. Countless children receive little or no transformational resources.
3. Literacy is a major issue in many areas of the world.
4. Anti-Christian sentiments in many areas of the world.
5. Funding challenges to match capacity.
6. Inability to shift ministry and corporate paradigms.

Opportunities:

1. There is a huge global demand and desire for these resources at the local church level.
2. To prepare children to become responsible and fulfilled Christians grounded with excellent transformational resources.
3. Networks of distribution have not reached capacity.

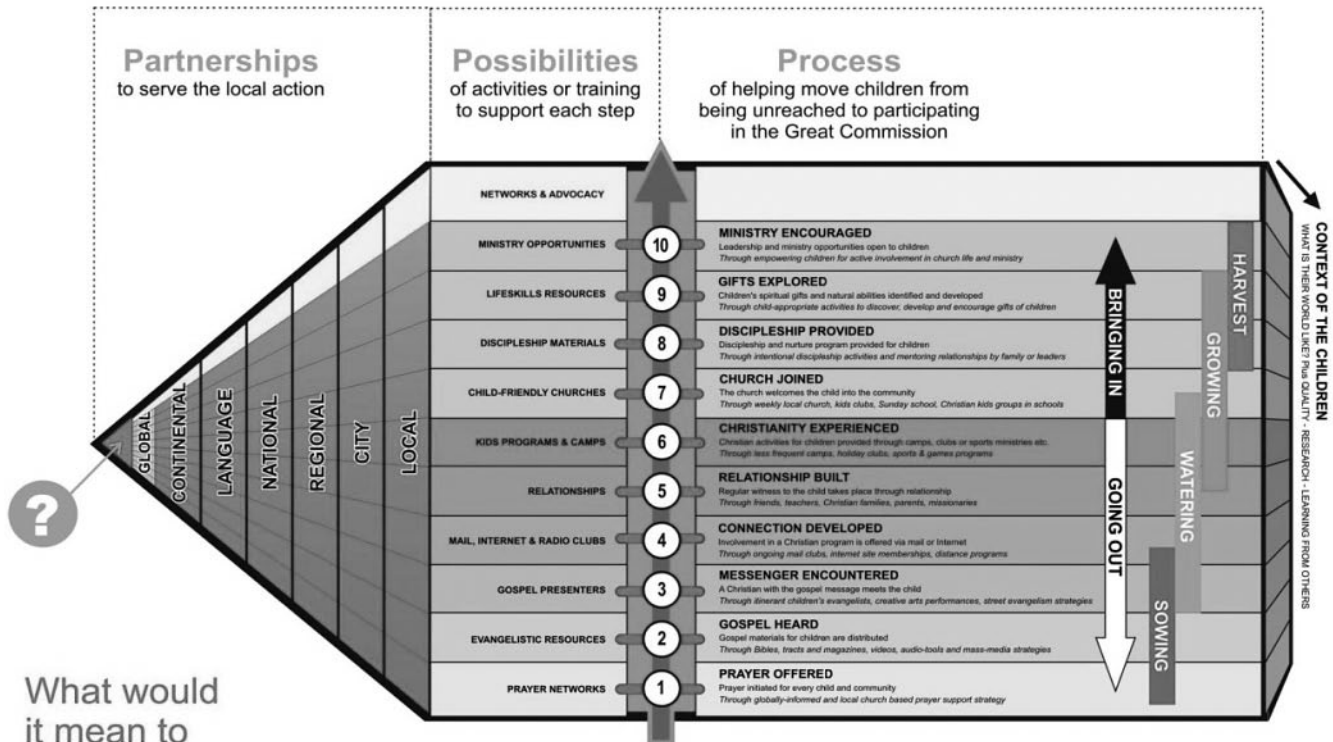
consistently using transformational base literature in their respective programs.

- To see increased “OPEN SOURCE” transformational resources available to local, national and international ministries working with children.

STRATEGIC ACTION POINTS

We’ve initially identified five specific actions points to be discussed by the members of our track.

- Identify major categories / strategies for ministries providing transformational based literature. As identified by the Global Children’s Forum, the major categories of global ministry strategies are defined within the PATTAYA Scale, developed by a global team of skilled child ministry experts for Lausanne 2005. This provides a loose framework for unique strategies identifying various types of literature based transformational resources needed globally.



What would it mean to **reach** every child in your community, in your country or in the world?

THE PATTAYA SCALE

MOVING CHILDREN UP FROM BEING 'UNREACHED' TO BEING PART OF THE GREAT COMMISSION

See www.lausanne.org/documents/2004forum/LOP47_IG18.pdf for more information and the full document.

Primary categories identified within the PATTAYA SCALE include the following: Our track will use this as a guide and benchmark for mapping.

| | |
|---------------------------|----------------------------|
| 1. Prayer Networks | 1. Kids Programs and Camps |
| 2. Evangelistic Resources | 2. Discipleship Materials |
| 3. Gospel Presenters | 3. Life-skills Resources |
| 4. Mail, Internet Clubs | 4. Ministry Opportunities |
| 5. Relationships | 5. Networks and Advocacy |

- Research—identify quality ministries (and networks) currently providing and/or promoting transformational based literature to children. Identify other people around the world to participate to ensure a global representation throughout the next seven years.

- Mapping—overlay identified ministries with the Pattaya Scale as identified by the Global Children’s Forum. Identify gaps and areas of great need and opportunity.
- Open Source—identify “free” primarily web-based sources for local, national and international ministries to access. Discuss pros and cons of providing free materials.
- Access—create and/or identify easy access points (web-based primarily) for ministries looking for literature-based transformational resources to use with their respective children’s ministries around the world.

Strategic Plan for the 7 Spheres Worldview Transformation Track

VISION

The 7 Spheres Worldview Transformation track vision in a 7-year timeframe is: *To raise a generation of transformers, equipped by God to bring His presence, power and love to the 7 main spheres that influence society.*

MISSION

The central purpose and role of the 7 Spheres Worldview Transformation track is defined as: *To inspire and equip Christian children from 4 to 14 years of age, and those who work with them, with vision, concepts, methods and materials that will enable children to make God known and the Kingdom manifest in the 7 Spheres/7 Mountains.*

VALUES

The values governing our development of the 7 Spheres Worldview Transformation track include the following:

1. **Marked by the Supernatural.** People who have

an encounter with the Supernatural (love, presence or power of God) are marked for life, acquire an immediate sense of belonging in a unique human family made up of all who share that experience and know Him together.

2. **Children are whole people.** They carriers of the image of God and therefore complete from conception onwards, just as the seed contains the patterns of the future mature plant. They are laden with destiny, imbued with a divine assignment.

3. **Children are ministers,** not just subjects of ministry; the present and future agents of transformation

4. **Children should help to define and shape the 7 Spheres** from the viewpoint of childhood

5. **Children are created with a Design** that matches their Destiny.

6. **Transformation is personal,** it is the effect of God's love at work in us and occurs in the context of God's love. As He reaches our innermost being, revealing Himself to us, He restores us to His original intent and begins to renew us in the image of His Son.

Strengths:

There is an abundance of children to reach; nearly one third of the worlds' population is under 15. About 100 million more children are born every year.

Many adults, especially parents, are highly motivated to care for, protect and provide the best they can for their children.

Many churches, Christian schools and international Christian ministries are involved in ministries with a children focus.

There is a clear Biblical basis for involvement in child outreach and discipleship.

Because ministry is God's work, He has always used children as well as adults to carry out His work. (Samuel to Ely, David to Saul, Nathan's servant to him, etc.) They often have proven more sensitive to His prompting, more ready to obey it and singularly effective carrying out their assignment.

Large presence of international Christian ministries that work with children.

Children are innocent and teachable. They are both subjects and objects of God's ministry, as He has always used them to carry out His work. (Samuel to Ely, David to Saul, Nathan's servant to him, etc.). They offer the best potential to become agents of transformation.

Weaknesses:

Church outreach is focused on evangelism, church planting and social works, not sufficiently on community and cultural transformation.

A paternalistic pattern of world missions by the American church established a culturally foreign model that only slowly is being changed

An unbiblical (and paternalistic) view of children as "empty" containers that need to be "filled"

A church-centered Christianity reduces the role of Christians in the spheres to mere witnesses, not transformers.

Dependency of Christian institutions and ministries on external sources for funding mainly from the churches of the first world countries.

Limited experience of working through consortiums of Christian organizations/institutions.

Few resources (material, curriculums, etc.) geared toward children that instill a biblical worldview.

Few resources available geared towards equipping adults in how to instill a biblical worldview in children.

Lack of awareness and/or understanding by Pastors, Leaders and Christians in general as to what is a biblical worldview, especially in the marketplace.

Threats:

Extreme poverty pushes more and more children into malnutrition, socio-economic exclusion, child labor and other abuses. 29,000 children die every day due to hunger and preventable diseases.

Above extreme poverty secular humanism in education, hedonism and consumerism through the media and entertainment lure children into meaningless, materialistic lives.

Governments in the closed countries are determined to bar access to their children to foreign Christian groups.

Children are vulnerable Man-made conflicts and disasters produce wars, famines and calamities which affect children first, more and with worse consequences than adults.

Media, entertainment, sports and other personalities who are easily idolized by children, and who thus potentially imitate their lifestyles and values.

Continuous increase of humanistic, materialistic and occultic ideas in the media, especially directed towards children (Harry Potter, Barbie, Anime, etc.)

Governments who are institutionalizing the teaching of anti-biblical practices (homosexuality/gay marriage, etc.) as "normal" which according to them should be taught in the educational system.

An increase in consumerism and the importance that society places on having "things" in order to determine self-worth and to "fit in" to society.

Opportunities:

Children are easily accessible for the Gospel.

Children influence each other by cohorts, so that 4 though 6 y/o are influence by 7 through 9 year olds, these by 10 through 12 year olds, these by 13 through 15 year olds. By starting at the top, it is possible to set a standard that works naturally downwards generationally.

The new communication media will make it possible to bypass many traditional cultural constraints and to expose children to new (Christian) concepts.

Growing awareness in the church of God's interest in children.

Develop and broaden the work of existing child-centered organizations

Increased awareness by international organizations (Christian and secular including UNICEF and others) and governments of the value of children and the contributions they can make to society even as children.

Growing technology (especially mobile) will allow for creative and visual ways to reach, educate and engage children in relationship to Christ and the work of the Kingdom.

7. **Transformation is holistic.** As the child grows physically he is in a process of transformation towards God's original intent for man in every area of his life (spiritually, socially, mentally, etc.). *Luke 2:52 "and the child Jesus grew in wisdom, stature, and grace before God and men".*

OUTCOMES

Our Short-term Outcomes Include what we hope to see happen in the next four years (to 4/14 Global Congress event in 2012):

1. A sea of change in the theology of the church, whereby significant segments have begun to embrace an efficacious Gospel of the Kingdom inspired by a vision of discipleship of nations through the application of biblical principles (biblical worldview) in the 7 Spheres.
2. A growing variety of materials, videos, games, songs, etc. produced by and for youth, which are available in the world's major languages specifically aimed at inspiring and equipping children to become transformers in the 7 Spheres.

3. Every generation realizes that they are to train those younger than themselves, beginning with the nearest, with a vision of transformation. In particular, twenty-somethings are leading from behind a growing mass movement of younger 4 to 14 youth (work with YWAM, IHOP, Christian schools, youth campus and camp ministries, etc.).
4. Church Sunday Schools, Christian schools, and children's ministries will teach and integrate biblical worldview in their programs and curriculum.
5. Families/parents will incorporate a biblical worldview in their daily life and as a principal factor in their decision-making processes.
6. Inclusion of biblical worldview teachings for children in the syllabus of majors such as Christian Education, Pastoral Leadership, Theology, Educational Science, and Youth Ministry of theological institutions, seminaries and Christian universities.
7. New cutting edge technologies will be identified, developed and championed to support and advance evangelism, discipleship, leadership development and Kingdom impact.

Our Long-term Outcomes include what we hope to see happen in the next seven years:

1. The initial subjects of ministry at age four graduate from the Window focus at 14, already steeped in vision and experiences that equip them as transformers in their generation and go on to found a church.
2. The whole church is alive to the vision of each one discipling those fractionally younger in age or maturity.
3. A whole generation of youth-culture makers (twenty and thirty-something) is skilled at penetrating all aspects of the electronically connected youth with their creativity, innovation, excellence and leadership (service) tackling head-on the most critical human problems in their community, inspired by a global vision of transformation in the 7 Spheres.
4. A globally connected family committed to equipping and mentoring children to become transformers of the 7 Spheres/7 Mountains. They will be equipped with the vision, the technology, the tools and the techniques to inspire children.
5. As children grow, the older will influence the younger while reaching out to their own generation with effective tools and excellence, to influence and guide the youth culture.
6. By strategic use of the evolving connection technology a global, Christian "7 Mountains Transformation Youth Movement" will spread virally, crossing borders, cultures, ethnic and social barriers with a message of transformation.

KEY STRATEGIES

1. Partnership with other like-minded organizations who have already been dealing with the issue of transformation and children to learn what they have discovered, and to create dialogue as we seek the Lord together as to how we can synergize to see where the Lord wants to take us in reaching children.
2. Partnership with the Literature and Arts tracks and like organizations for the development of resources: a) for children that instill a biblical worldview, and b) for adults that teach how to instill a biblical worldview in children.
3. Sensitization and teaching of the Body of Christ on biblical worldview and the concept of transformation, and the importance of discipling children beginning at a young age, by partnering with other global movements that are organizing the Body of Christ for the common task of discipling the nations such as Transform World, Call2All, Lausanne Movement, etc.

4. Facilitate the development of a pilot program that would teach and instill a biblical worldview in children, and then make the program available to other global organizations for implementation.

MAJOR GOALS

The following key targets will be achieved by the 7 Spheres Worldview Transformation track over the next 10 years:

1. Identify a child's spheres of influence and gain understanding of how to impact them and mobilize them at their level.
2. Define for our track the term "transformation" as it applies to our track and the overall objective of the 4/14 movement.
3. To address and formulate the foundational values and presumptions that will provide universal organizing principles to guide any action steps across the globe and thus foster profound, fundamental transformation at 3 levels: a) in the mental paradigms of the Church leadership worldwide, b) In those called to serve the 4/14 Generation directly, and c) to the 4/14 Generation themselves.
4. To network with other like-minded organizations who share a missiological vision to reach children.
5. To identify, inspire and equip leaders and agents working with children from ages 4 to 14 with the tools necessary to nurture their charge's call to one of the 7 spheres/7 mountains.
6. To provide biblical and theological tools to call youth to a vision of personal and social transformation based upon the 7 spheres.
7. To facilitate the development of suitable models, and select and disseminate training and tools to leaders, parents, instructors and teachers who can raise a generation of Sphere/Mountain transformers in a generation.
8. To network with and facilitate, in conjunction with other tracks, suitable experiential models that enable children to grasp, retain and embrace the 7 Mountain call.

STRATEGIC ACTION PROGRAMS

The following strategic actions programs will be implemented:

1. In partnership with other tracks, identify and equip individuals of influence in each region, culture and country who embrace the dual calls of "serving children from ages 4 to 14" and of "equipping them to serve God in the 7 Spheres/7 Mountains."
2. Propagate the vision by touring exponents, such as Lance Wallnau, Gustavo Crocker, Ron Jenson,

Dan Brewster, Luis Bush, and others to major international gatherings and organizing other events of inspiration, equipping and strategy.

3. Develop theological concepts and materials which demonstrate God's call to transform/disciple children through the spheres of influence, fostering their possible dissemination; with a especial emphasis on transformation/discipleship by children for children.
4. Collaborate with other tracks such as Literature, Arts, and Education with ideas and strategies for the development of resources
5. Partner with Kings Kids and the YWAM base in Puerto Rico to develop and test 7 sphere materials for use by and with children in the 4-14 Window. To refine them through use in other ministries in the Americas, then to disseminate them, and the corresponding training for children and youth workers, in other regions of the world. This program would have the objective of redeeming the 4-14 decade by sowing a strong sense of personal destiny by inculcating an awareness of the 7 spheres and the presumption that all God's children are headed to one of them, at least:
 - a. Educate them on each of the 7 spheres so

they are confident that they understand their world and society

- b. Mediate access to leaders on those mountains who can introduce them to the inner workings of that sphere, fostering ownership, interest, concern, investment, etc.
 - c. Make the connection between the heart of God and the 7 spheres.
6. Organize monthly conference calls with Track leaders and regional consultations annually where those being engaged in the work of the track can receive encouragement and training.

GLOBAL CONFERENCE - 2012

Transform World will organize and facilitate a Global Conference in 2012 to launch the Mission, Vision and especially the Track's Strategy to the body of Christ globally.

The Action Item List for our track will be initiated at the 2009 4/14 World Summit in New York and developed thereafter. A specific ad-hoc committee will be formed to strategize and develop an action plan to be implemented by all members of the 7 Spheres Worldview Transformation track.

Strategic Plan for the Government & Political Transformation Track

CHALLENGE

Children hold very little to no political power. It is very hard for children to protest or hold government to account. As a result, we must stand in the gap for children and be a voice for them in government and politics. We must raise the value of children in order to help them. Corruption in government disproportionately affects the poor, unprotected and the underprivileged children and contributes to poverty and obstruction of democracy. Various issues need to be solved such as the trafficking and enslavement of children in child labor, forced labor, bonded labor, commercial sexual exploitation, child pornography, hunger, healthcare, literacy, primary education for the entire world's children, etc.

VISION

to inspire and raise up a new generation of leaders from the 4/14 Window to transform government and politics in every nation so that all children may experience freedom and justice. In seven years, the elements and grassroots teams and resources will be in place in every nation to encourage public policy, bring changes in the way governments view and value, and protect children.

Mission Statement: Seeking to fulfill the Great Commission by bringing wholistic transformation in the lives of children and their families through implementation of effective government policies and laws and through the training and mobilizing of the next generation to be godly political leaders themselves. The track will mobilize, recruit and connect 4/14 Initiative participants around the world to the vision (stated above).

VALUES

1. Being a voice for children in politics because they cannot do it themselves
2. Equality of rights and opportunity between boys and girls
3. Giving a complete Biblical worldview to the children
4. Especially helping the underprivileged and vulnerable groups of children.

OUTCOMES/STRATEGIES

1. Education Campaigns at the Legislative and Executive branches; raising governmental awareness through education campaigns of the crises inflicting the world's children.
2. Legislative Initiatives are action steps that are an integral part of the process that can bring about

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| <p>Strengths:</p> <p>Many Christians are concerned about the direction of their governments and policies that impact children in particular.</p> <p>Involvement already by the Church in activities that especially aid children in their health, education and nutrition.</p> <p>Biblical basis for “overcoming evil with good” (Rom 12:22) through government “ministers of God” (Rom 13:4) who punish evildoers and protect good people.</p> | <p>Weaknesses:</p> <p>Church involvement is minimal at mobilizing their members for affecting government and politics; and especially advocating for children who have no voice.</p> <p>Limited presence of church in continents like Asia and Middle East.</p> <p>Not enough Funding for the support of good people in politics and for raising up quality Christian law and government schools.</p> <p>Limited experience of working through consortium of Christian organizations/institutions.</p> |
| <p>Threats:</p> <p>Corrupt and tyrannical or unstable and inconsistent governments push more and more children to the point of socio-economic poverty, crime and oppression.</p> <p>Extremists groups and non-Christian regimes that may restrict Christian involvement.</p> <p>Rise of influence of secular humanism, hedonism, and anti-Christian worldviews in the popular culture that destroys children.</p> <p>Internal displacement of children due to conflicts and emergencies due to natural disasters that governments are unable to respond to alone.</p> | <p>Opportunities:</p> <p>Strong Biblical Basis for involvement with the Children.</p> <p>Children friendly laws with regards to education and health in most of the countries.</p> <p>United Nations Child Rights Convention (CRS) provides platform for child rights under human rights framework.</p> <p>If we can change the “worldviews” of governments as well as nations, it becomes easier to change the “practices” of all of those as well.</p> |

government and political transformation. Identify a sponsoring political member of government that will submit specific legislation on behalf of 4/14 children. (Need to canvass or survey to Identify friendly governmental leaders.)

3. Ongoing Advocacy Efforts through uniting or creating committed Christian organizations/institutions (national/international) involved and addressing government issues with a focus on children at risk

4. Identify or create ongoing equipping and training institutions so that future generations may become effective bible-based political and cultural leaders themselves through:

- a. Christian legal societies.
- b. law schools at Christian colleges and universities.
- c. Identifying and contacting those young Christians who are already working in the Legislative and Executive branches.
- d. Through youth ministries.
- e. Campus organizations.
- f. Organizations whose mission is to raise up the next generation of leaders and cultural influencers.

5. Create a Consortium of children ministries and churches facilitating opportunities for protecting children; on the issues of social justice from child perspective.

6. Integration of gender (girl children) diversity and disparity into programs.

7. Place long term goals in the 4/14 window of holding political power

MAJOR GOALS

- Children between 4 to 14 age group will have laws guaranteeing their education but empowering the family and private sector to do it, instead of the government.
- Improved legal protection of children from abuse and trafficking.
- Active involvement of the global church in the issues of politics focusing on 4/14 Window.
- Identifying and training adults to go into politics who will advocate for children based on a biblical worldview.
- To establish and strengthen the Kingdom values by inculcating biblical teachings and values among the children of 4/14.
- form an exclusive Christian organization in each

and every state and core committee should be heading and monitoring in every nation

- go to every church in the nation and ask them to join the association where in they will be trained

STRATEGIC ACTION PROGRAMS

- Creating privately-controlled infrastructure and teaching facilities for children within accessible geographical limit.
- Influencing government schools to give equal access.
- Engage church and community in advocating for the proper functioning of the service institutions (health and nutrition care) run by the government.
- Parental awareness program on the rights of the child.

- Advocacy with the government on enforcement of child labor act and facilitate children labor rehabilitation schemes.
- Dialogue with corporate bodies to create opportunities for children in education and health sector and comply child labor policies in employment process.
- Capacity building of the existing network of churches and Christian organizations on issues related children at risk.
- Orienting churches, pastors, Sunday schools, etc to needs of children in society.
- Inclusion of teachings with a focus on government and politics based on a biblical worldview into the syllabus of theological institutions and seminaries.

Missiological Task Force

In Appendix B find the first rough draft of *Raising Up a New Generation from the 4/14 Window to Transform the World: A Biblical Worldview Based on Jesus* provided by the Missiological Task Force.

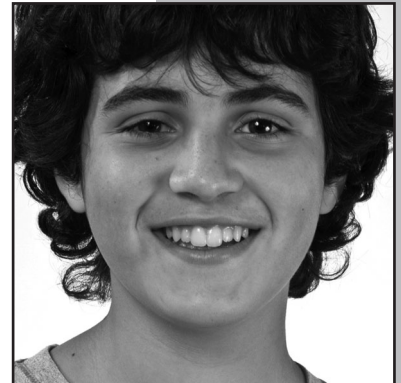
Plan to Develop a Call for the 4/14 Window from Transform World 2009 New York until Tübingen Summit in March 2011

- A. Tackle the process questions in Committee with draft answers and rationale worked out over an eighteen month period.
- B. Continue consultation process at other key Transform World Global events from 2009-2010 to get larger input and process those results.
- C. Work through the questions at the Tübingen Summit in order to produce a full draft and call in 2011.
 1. The definitional question which answers what?—What? Mission as transformation? Raising up a New Generation from the 4/14 Window?
 2. The agency question which answers who? Who raises up? Who is raised up?
 3. The eschatological question which answers when? Now and not yet? The Kingdom question?
 4. The question which answers when Where –
 5. The question which answers when Why – What's the motivation? Why the urgency? Why now?
 6. The How questions – The Methodological

Question & the Implementation question = the issue of the prioritization of the spiritual initiative as compared with other holistic approaches

How can the whole Transform World thru 4-14 be kept on track for spiritual transformation if the spiritual is an equal player with all other tracks and not the over-arching principle at work in all the others?

7. The meta essence question which answers wherefore? The Christological center of our mission? The Jesus way? 1. Incarnational – how did Jesus model being a child? 2. Illustrational – how did Jesus raise up children? 3. Instructional – what did Jesus have to say about children? 4. Implicational – what was the implication for example when the children's recognition of Jesus as Messiah "Hosanna in the Highest" at the temple while Jesus was healing the sick so upset the Religious Leaders of the day? What is the implication in terms of the mission of the body of Christ on earth? (see Ephesians 1). Again, the Biblical roots draft for New York works on this question as well.



Appendix A

4/14 Covenant Draft Resolution on the 4/14 Window — *Raising up a New Generation from the 4/14 Window to Transform the World* International Summit New York 2009

PREAMBLE

Whereas the Bible boldly states that children are the gift of God and that God desires all children to come to Him; and

Although the Bible also decrees that children should grow up in an atmosphere of family love, wise counsel, tender discipline and unconditional care, the reality of our day is that this has often not become the case as children have been tragically neglected and therefore marginalized; and

Although the church has a responsibility to equip, train and encourage the family to play its proper role in the rearing of children, this too, has often not become the reality of our day; and,

Whereas the glaring weakness in the handling and caring for children as a global community has contributed to millions of children becoming hopeless victims of our neglect;

Be it resolved that we, the participants of the 4/14 Window Global Summit, have come together to ask God to forgive us for failing to do what we could and what we ought for children as His gifts from above; and for failing to provide them with His holistic blessings and a strategy and hope for the transformation to the world;

Be it also resolved that we commit ourselves and the institutions that God has entrusted to us to improve and increase our efforts for the equipping, care and mobilization of the children and their families in the 4/14 window for the holistic transformation of the world;

In light of this Resolution, we now offer the following Covenant to guide us in the execution of our resolve:

COVENANT ON THE 4/14 WINDOW

General Provisions

1. Title of the Document

This document shall be known to as “Covenant on the 4/14 Window”

2. Definition

- 2.1 The ‘4/14 Window’ refers to children and youth roughly between the ages of 4 and 18,
- 2.2 “Christian organization” means a Christian NGO, or ministry or Christian mission organization that has ministry to children.
- 2.3 “Denomination” means an organ that a given number of local churches of the same faith and doctrine establish for themselves.
- 2.4 “Local Church” means a local group of believers who are organized within a denomination and satisfy the conditions set by the denomination or the umbrella for the formation of a local church.
- 2.5 “National Alliance or Fellowship” means the alliance of fellowship of churches established by denominations and other organs in a country
- 2.6 “Regional alliance or fellowship” means the alliance or fellowship of churches established by national alliances/fellowships and other organs in a continent of sub-region of a continent

Responsibilities of the regional, national alliances/Fellowships and denominations

3. Focus on children

Each regional and national alliance/fellowship and denomination shall:

1. Create a vision and mission statement for child and family ministry;
2. Equip and train their member alliances/fellowships or denominations or local churches, as the case may be, to so that they make the children and families in the 4/14 window agents of holistic transformation; and,
3. Create plans, budgets and strategies for the equipping and mobilization of children and their families in the 4/14 window for holistic transformation.

Responsibilities of the local church

4. Focus on children

The local church shall:

1. Have a mission and vision statements for equipping and mobilizing children and their families in the 4/14 window holistic transformation;
2. Have plans, budget and strategy for the equipping and mobilization of the children and their families in the 4/14 window for holistic transformation;
3. Give at least the same focus to the children in the 4/14 window as it gives to its other ministries;
4. Train and equip families to raise their children as

sources for holistic transformation for their communities and in ways they can protect themselves from the evils of the day.

Role of Christian Organizations

5. Strategies for reaching and mobilizing children and youth of the 4/14 Window

Each Christian organization shall:

1. Have clear strategies for the equipping and mobilization of children and their families in the 4/14 window for holistic transformation and that the same is done throughout its regional and national offices;
2. Coordinate its work with organizations' that have a similar calling at international, regional and national levels to bring about more effective and efficient results in the equipping and

mobilization of children and their families.

3. Directly or through its branches, work closely regional and national church organizations and local churches for the equipping and mobilization of children and their families for holistic transformation.

6. Capacity building

Each Christian organization shall include in its plans, programs and budget, provisions for capacity building of regional, national and local churches for the equipping and mobilization of children and their families in the 4/14 window for holistic transformation of their respective communities, nations and regions.

Glory to God in the Highest!

Appendix B

Missiological Task Draft

Raising Up a New Generation from the 4/14 Window to Transform the World: A Biblical Worldview Based on Jesus' Teaching

JESUS' TEACHING

I. Incarnation as a child

- When Jesus and His parents returned from Egypt they settled in the village of Nazareth. In that obscure place, Jesus "grew and became strong, filled with wisdom. And the favor of God was upon him" (Luke 2:40).
- At age 12, Jesus accompanied His family on a journey to Jerusalem for the Passover festival. He went to the temple where Mary and Joseph found Him "...sitting among the teachers, listening to them and asking them questions. And all who heard him were amazed at his understanding and his answers" (Luke 2:42-47).
- Upon the family's return to Nazareth, Jesus was obedient to them and "... increased in wisdom and stature and in favor with God and man" (Luke 2:52).

II. Illustration about the child

- Christ is the king of the kingdom, and the faith of the child is the model for all who would enter and live under the rule of King Jesus.
- The gospel elevates children to a place of honor in the kingdom and acknowledges their moral agency.

- Children are addressed as responsible members of the family of God, as those who are "in the Lord" (Ephesians 6:1).

III. Instruction about the child

- Truly, I say to you, unless you turn and become like children, you will never enter the kingdom of heaven. Whoever humbles himself like this child is the greatest in the kingdom of heaven.
- Whoever receives one such child in my name receives me, but whoever causes one of these little ones who believe in me to sin, it would be better for him to have a great millstone fastened around his neck and to be drowned in the depth of the sea. (Mathew 18:3-6)
- Have we really listened to this teaching about the place of children in the kingdom of God? It contains three truths:
 - 1) First, children model the essence of saving faith and discipleship—becoming like them is required in order to "enter the kingdom of heaven."
 - 2) Second, to "welcome" a child—that is, to accept, love, value, and respect a child—is to welcome Christ Himself!
 - 3) Finally, as Jesus made very clear, whoever neglects, abuses, hinders, or turns away a child from faith will face God's severe judgment.
- The gospel elevates children to a place of honor in the kingdom and acknowledges their moral agency. Children are addressed as responsible members of the family of God, as those who are "in the Lord" (Ephesians 6:1).

IV. Implications regarding transformational mission

1. The meaning and implications of a world-transforming mission are rooted in the Word of God. In the New Testament, the Bible uses the Greek word *metamorphoo* to describe transformation. *Metamorphoo* is made up of two words: *meta* meaning “change,” and *morphoo* meaning “form.” In the natural realm *metamorphoo* describes the process by which a young caterpillar morphs into a beautifully mature adult butterfly. In the Bible the term is used to describe the transfiguration of Jesus when His outward appearance changed: He became radiant and His clothes became intensely white (Mark 9:2-3).

2. Transformation results in a greater likeness to God’s nature and a greater adherence to His will for the human race. *Metamorphoo* is used in 2 Corinthians 3:18 to describe this process: “...being transformed into the same image from one degree of glory to another. For this comes from the Lord who is the Spirit.” It is clear that transformation comes from the Lord for it is rooted in His nature, is an expression of His character, and is energized by God’s Spirit.

- Scripture also makes it absolutely clear that the transformational mission of God involves bringing together all things under the headship of Christ through the church, which is His body (Ephesians 1:9-10).
- The church is the fullness of Christ on earth, who fills all in all (Ephesians 1:22-23), with the result that all things are to be reconciled and aligned to Him (Colossians 1:20).
- The members of the body of Christ—including children and youth in the 4/14 Window—are God’s agents of transformation under His headship. Every Christ follower in every community and nation—even children and youth—are called to involvement in His transformational mission.
- Such global transformation will only take place as God’s people are individually remade through the renewing of our minds (Romans 12:1-2). Only then will we discover the good and perfect will of God. This will be our “spiritual worship,” and will result in our being engaged in God’s mission.
- May God renew our minds through His Word and may the vision presented in this book challenge us to be His change agents to transform the world as we know it for the glory of Christ.

V. Inquiry regarding Christ’s use of Ps 8:2 in context of his expression of anger driving out the money changers from the temple

You have established a stronghold from the mouths of children...to silence the enemy and the avenger. Psalm 8:2 (HCSB)

Jesus referenced this verse but changed the word from stronghold/strength to praise. He used the verse in the midst of the incident in which he was removing the money changes from the temple. There is a missiological significance here for us to consider and articulate. It shows that one should not use “normal” social categories to evaluate people. Praise to God can come from anywhere and Jesus will not stop those who raise Him.

CONCLUSION

General Biblical Teaching on Teaching the Young and Their Involvement with God

In a world run by adults, it might seem odd to discuss why the church should give serious attention to 4-14 year olds. This short section seeks to consider why that age group should be a crucial concern of the church.

Biblical Roots

Deuteronomy 6:7. The example of Deuteronomy 6:7 is that children should be taught the principles of God in the settings of life: “as you sit in the house, walk along the road, lie down and get up.” This exhortation comes in the midst of one of the key texts of the Hebrew Scriptures, the shema of Deuteronomy 6:4-5, a text affirming monotheism and the call to love God. This teaching of the children is supposed to take place in a family context, but what should believers do in a society where often the family is broken? This raises the missiological task that needs to challenge the church to think through how young people get taught about God in a world where families are broken and often education is secularized. The need is for intentionality in exposing young people to God and His call.

Proverbs and the Model of Chapters 1-9. The texts of the early chapters of Proverbs picture a father teaching his child fear of the Lord and wisdom from God. This is little more than a development of what we see called for in Deuteronomy. However it is the range of life that is presented to the “son”. Topics include the pursuit of wisdom, seeking justice, valuing and pursuing God more than wealth, the call to pursue righteousness and to have discretion, avoiding the danger of women who can lead one astray, to bind mercy and truth around one’s neck, to trust and honor God with our actions and wealth, to receive God’s discipline, to give the good to our neighbor, to eschew violence, to appreciate how God’s wisdom protects in life as well as the discipline that comes with it, to avoid being lazy, to have integrity of one’s word, to shun pride, scheming, division and jealousy, to practice fidelity and

prudence, and to treat her as a precious meal of sustenance. These are the themes that the child is taught by the father in Proverbs. It is a map to skill in living and a quality of life that the world does not teach.

However, once again the question comes. If these things are not taught to children because they lack a unified home or one that cares about divine wisdom, then how will they learn?

Matthew 19:13-14, Mark 10:13-14, Luke 18:15-17, and the Example of Jesus. This passage has little children brought to Jesus for him to pray for them and show them concern. All of this was thought by his disciples to be a poor use of Jesus' time. But Jesus said, "Let the little children come to me and do not try to stop them, for the kingdom of God belongs to such as these? The term for child here (*pais*) is the term for a child below the age of puberty (BDAG, 749). In an ancient society that did not give status to children, Jesus' action stands out, not merely as a picture about believers being like children, but in giving value to a child as one also made in God's image and one who is forming their views of the world with a spirit dependent on adults to help them see life clearly. The passage in Luke tells us even babies (*breph_*) were brought to Jesus as he made such remarks. Every soul is important to God and the souls of the impressionable people that are children need the focused attention of the church, because of the sensitive place children are at in terms of their development of an appreciation of God and creation.

So again the question begs, how should we help the young of the world come to appreciate God, especially when they are of an age when their key orientations to life are being formed and there are so many other, more damaging examples surrounding them as to how to pursue life?

The Example of the Household Lists of Colossians and Ephesians. Here we see that when parents are addressed so also there is time taken to instruct children. Once again the family unit is assumed as a the central locale for value formation, since these exhortation to children follows what is said to parents (Eph 6:1-3; Col. 3:20-21).

The Call of Jesus to Welcome Children in Mark 9:36-38. Here we see Jesus instruct that children are to be welcomed. Jesus said this of a child small enough to be held in his arms. To welcome such a little one is the same as welcoming Jesus! Here is a text that makes clear the human value of even the smallest of human beings.

The Missiological Challenge in the Modern Context

The texts above make it clear that the role of the child is not one the church or families should ignore when it comes to pointing them towards God. Yet life often does that for children. Whether they are the victims of poverty, neglect, broken homes, or suffer as orphans, many children never have the chance to contemplate God or appreciate where they fit in His creation. That neglect is something that should be of concern to the church.

If the isolation of children from God is a concern to the church, then it means that churches will give careful consideration to (1) how they nurture the children who come to them, offering something more than babysitting, and (2) how to think about reaching those children who are in the world and might not get to come to church. Part of the goal of the 4-14 challenge is to call churches to a concrete consideration of how to reach this precious and important age group. It may often be the case that reaching this group is a way to reach the families or guardians of those who care for such children, opening a door to others who also can benefit from knowing God. This will mean careful development of curricula that prepare these children for the world they will face and the challenges of judgment it will call on them to make from very early ages. It also will challenge churches to reflect on how ministries of outreach can be developed that aim to include and touch children in this age group. The task is large and grows more complex as families break up and as more people live in a secularized or in unchurched environments. These realities, biblical, theological and missiological, call for us to think more deeply and concretely about how to reach those who are forming lifelong impressions of God.

Appendix C

Transform World Covenant

I. INTRODUCTION

This "Transformation Covenant" calls Christians everywhere to unite in effective witness to the whole Gospel. The gospel is concerned with every dimension of life. Nothing less than the full-orbed

message of Jesus Christ can provide an adequate remedy. We call Christians all over the world to joyfully and compassionately share that "which we have heard, which we have seen with our eyes, which we have looked at and our hands have touched—this we proclaim concerning the Word of life" (1 John 1:1b).

Transform World is committed to the transformational mission of God that results in the healing and blessing of the nations so that all may experience the presence, power, and peace of God.

Transform World seeks to serve communities of servant-catalysts in motivating the whole body of Christ to bless the nations. This requires that the body of Christ be mobilized for prayer and collaborative action in order to reach all nations with the good news of the Kingdom of God.

II. KEY ASSUMPTIONS

- A. **Nature:** This is a “God-movement.” Streams of transformation from all over the world are converging into one great river of transformation so that the people of God are beginning to move with the power, the presence, and the peace of God. This is bringing healing in the churches that is overflowing in the healing of the nations. Transformation is becoming a unifying vision of the church’s mission.
- B. **Context:** This “God-movement” is happening within specific but diverse contexts. Therefore we need to be sensitive to the particular cultural context in which we are working. We seek to be relevant to, but also transforming, our contexts.
- C. **Identity:** We seek to be a transforming community with a transforming mission united to bless all peoples. We are a group of individual, community, city, national, and regional initiatives burdened for the transformation of our own communities, cities, nations and regions—to bless and be blessed in fellowship with others.
- D. **Destiny:** Pursuing transformation means to strive for Christ-likeness as individuals, families, and churches with the goal of impacting community, city, nation and world. The goal of transformation is to grow into the *Imago Christi*—the image of Christ—so that we might be faithful witnesses of the Gospel.
- E. **Participation:** All who affirm that Jesus Christ is Lord and who seek to fulfill their calling in obedience to the Word of God are invited to participate in this movement.
- F. **Empowerment:** “Transform World” means empowering the local church and every believer to be the instrument of God’s transformation. The basic challenge is to train and transform churches and Christians in the character of Jesus Christ and through the Holy Spirit equipped to be God’s instrument of transformation in society.
- G. **Commitment:** Our commitment is joyfully to “seek and observe” what God is doing so that we might join in the *missio Dei*, God’s mission, rather than pursuing our own desires and designs.
- H. **Ethos:** We pray that all will be rooted in the “love of God”—sensing the compelling call of God to “love our neighbor!” This ethos of the “love of God” is essential to effective collaboration.

I. **Status:** Global transformation events are independent, self-selecting and self-sustaining. Each city, national, and regional initiative participating in these events seeks to make a unique contribution from their own calling and place in the body to the global body of believers. The participation of each group contributes to the building up of the global body. The national host group takes responsibility for the event it sponsors.

J. **Calling:** God is calling his servants to be catalysts that enable personal, ecclesial, societal, and cultural transformation. Compelled by the love of Jesus, in obedience to his command to love our neighbor, the body of Christ empowered by the Holy Spirit can become his agent of transformation, to the glory of God the Father.

III. BIBLICAL/THEOLOGICAL FRAMEWORK

The World

The biblical creation narrative asserts that God is Creator and all God created was good. The purpose of the whole creation was to glorify the Creator. Man and woman were created in the image of God and appointed stewards of God’s creation (Gen. 1-2). Satan succeeded in tempting Adam and Eve to sin, thereby breaking their relationship with God. Satan presented himself as rival to God. As “ruler of the kingdom of the air” Satan instigated rebellion against God (Eph. 2:2), but man and woman are responsible before God for their choices. All of human life and endeavor is marked by this struggle between the kingdom of this world and the kingdom of God. From Genesis 3 through Revelation 22 the Scriptures give an account of God’s ceaseless efforts to redeem humankind and restore his people to their rightful role as stewards of the earth. God’s final initiative was to send Jesus Christ to deliver this world from Satan’s power and call all peoples to accept God’s gift of salvation through Jesus Christ (Acts 26:18-20). The death and resurrection of Jesus Christ marked the victory of God over Satan (Isa. 25:7-8; 1 Cor. 15:54-57). All are called to respond to this message and are accountable for their response (Acts 10:42-43). Jesus’ model prayer, “Your kingdom come, your will be done on earth as it is in heaven,” is a divine mandate for social transformation as God calls us to love God and our neighbor as the summary of all his commandments. Because of the blood shed at the cross, God’s people have the spiritual authority to confront the principalities and powers of darkness and to proclaim the message of God’s work and reflecting his righteous presence, thus moving together toward transforming the world.

The Scope of the Gospel

As Creator, God is Lord of all, and, therefore, his redemptive concern is comprehensive—seeking to

heal and restore "all things" by means of Christ's atoning sacrifice on the cross (Gen. 1:31a; Rom. 8:18-23; Col. 1:19-20). The church's calling is to witness to the kingdom of God in its fullness (Matt. 4:23; Mark 1:15; Luke 4:18-21). To be faithful to the gospel the ministry of the body of Christ must be holistic—encompassing the whole person—spiritual, physical, and social, and all human relationships—with God, with others, and with the environment (Gen. 1:26-28). Anything less than concern for all spheres of life is to misrepresent the all-encompassing Lordship of Jesus Christ over the world.

The Peoples of the World

The kingdom of God advances as individuals hear and accept the gospel by faith, are born again, experiencing inward regeneration and transformation expressed in obedience to "all I have commanded" (John 3:3, 16; Matt. 28:19-20; Acts 2:21; Rom. 1:16-17). However, God's concern goes beyond the salvation of the individual. God's redemptive plan encompasses all families, tribes and nations (Gen. 12:1-2; Matt. 28:19-20; Rev. 7:9). As the people of God faithfully witness to the love, truth and power of the Gospel in whatever sphere of life they serve, individuals will be touched and transformed. In this way they become the salt and light that transform society, thus fulfilling the mandate to "disciple all nations" (Matt. 28:19).

Worldview

As the inspired and authoritative Word of God, the Bible provides a comprehensive worldview, revealing God's truth to all peoples about the nature of ultimate reality, the source of evil, the origin and nature of the physical universe, the meaning and purpose of human life, and the goal of history (John 17:17; 2 Tim. 3:16-17; Gen. 1:1; Col. 1:15-18). Christ's disciples are those whose minds have been renewed by actively putting off false worldviews—distortions of the truth used by Satan to enslave individuals and nations—by being transformed by the Biblical worldview (Matt 22:37; Rom. 1:18-23; 12:2; 2 Cor. 10:3-5; Col. 2:6-8; 1 Peter 1:13). The discipling of the nations requires that the disciples of Jesus Christ allow the biblical worldview to enlighten and enliven every area of their lives and carry it into each sphere of society in order to set men and women free (Is. 11:9b; Matt. 28:18-20; John 8:31-32).

Application in Life, Family and Vocation

As Jesus was God in human flesh, so the church—as the body of Christ—is to manifest Jesus Christ in human flesh as it ministers in the midst of this broken world (John 1:14; Rom. 13:14a; Eph. 5:1; Phil. 2:5-8). As the watching world looks upon the church, Christ's love, sacrifi-

cial service, and humble obedience should be clearly reflected (Matt. 22:37-40; 25:32-46; James 2:14-19; 1 John 2:3; 3:16-18; 4:19-21; Rev. 19:7-8). As the Godhead is a community, so we believe that God's nature and character are most clearly displayed in the world when kingdom life is incarnated in community as the body of Christ (Eph. 4:11-13; John 15:12-17).

Implementation through the Body of Christ

The body and bride of Christ—the church—is ordained to be God's primary agent in advancing the kingdom of God (Matt 16:18-19; Eph. 1:22-23; 3:8-11). The present expression of the universal church is the living, worldwide body of redeemed people who have placed their faith in the person and work of Christ alone for the forgiveness of their sins, have been adopted as children of God, and have been given God's Spirit as a pledge of their inheritance and the source of their power to fulfill God's purposes. The local church is the intentional local expression of the universal church that meets regularly for worship, equipping, fellowship and service, making the gospel credible as the incarnate body of Christ in a particular locale (Eph. 2:14-22; 1 Pet. 2:9-10; 1 Cor. 12:4-13; 12:217-28). At the same time the local church engages in discipling the nations by setting apart for cross-cultural ministry those called by the Holy Spirit (Acts 1:8, 11:19-30, 13:1-3).

The Eschatological Motive

The transformational changes taking place through the kingdom of God on earth should be kept in the perspective of "already—not yet." Transformation will be completed when God announces "I am making everything new!" from his throne at the return of Christ (Rev. 21:5). In the meantime, we are urged to live transformed lives and look forward to the day of God and speed its coming (2 Pet. 3:11-13). Only then will there be "a new heaven and a new earth, the home of righteousness." As the first coming of Christ has motivated his disciples to witness and serve (2 Cor. 5:14) so the second coming of Christ gives urgency to living transformed lives and doing transformational mission (2 Pet. 3:14; 2 Cor. 5:11).

IV. THE PRESENT CHALLENGE AND OUR COMMITMENT

The Arts

We affirm that creativity and life come from God. Humankind "is created in the image of God" and therefore we humans are creative (Gen. 1: 27). "Skill, ability and knowledge in all kinds of crafts" come from God (Ex. 31:3). We acknowledge that the full scope of the arts—including art, sport and entertainment—have transformational potential in

the life of a society. Within the church there are various understandings of this potential strength of the arts to transform. The keys to further understanding of the arts need to be revealed, discovered, developed, and shared through collaboration. The arts give cultural understanding to the eternal truths of the gospel and make invisible truths visible. The arts translate the insights contemplated by the philosophers into forms that impact the imagination and emotions of any society, bringing transformation. Motivated by the vision of bringing biblical truth to bear on all areas of life, we must wrestle with the potential of this powerful tool for shaping the values and beliefs of society. *Therefore, we covenant together to pursue the light and character of our life-giving Creator God, seeking to glorify God through artistic expressions and activities that create beauty, build community, and clarify identity.*

Assessment

We affirm that Christian transformation is at the core of the gospel of Jesus Christ. Our identities, contexts, cultures, and societies are truly to reflect Christ and his kingdom. We also affirm that the pursuit of Christian transformation will certainly face challenges and obstacles that are rooted in culture and context. Religions, worldviews, and systems of belief often have their own visions for the transformation of society, and these visions can run counter to the pursuit of Christian transformation. In order for our pursuit of Christian transformation to be effective and relevant, it is essential that we identify the prevailing beliefs that underline the value structures and practices of our society. *Therefore, we covenant to engage with boldness, humility and integrity in a careful analysis of the various components of our societies, identifying the challenges and hindrances to Christian transformation and to develop contextual assessments that assist the church in her pursuit of transformation.*

Catalytic Prayer

We believe that fervent, focused and united prayer releases the sovereign power of God to transform us into Christ's image (2 Cor. 3:18) and to manifest Christ's fullness (Eph. 4:1-6). We believe that extended time in God's presence results in brokenness, confession and authentic reconciliation (Jas. 5:16). We believe this fullness must be released into families, congregations, cities and nations, resulting in increased holiness, harvest among the unreached, and measurable change in society. Efforts toward sustainable societal change must be centered in seeking God together in community and accountability. *We declare and agree to call intergenerational kingdom leaders to regularly seek God in community (Rom. 15:5-7), expecting personal transformation (Eph. 4:22-24),*

congregational renewal, and social reconciliation and transformation. We covenant to take regular, extended times to wait on God (Ps. 130:5-6), seek his favor (Ps. 27:4) and trust his sufficiency (Lam. 3:21-26), anticipating that he will release prophetic revelation of his plans and means to advance his kingdom in cities and nations.

Church

The church unleashed is God's primary agent of transformation. God's mission, reflected in the gospel as a whole and underscored in the Great Commission, is for his people to fully participate in global, holistic transformation, including the arts, the marketplace, education, health, and other developmental issues that are critical for sustainable change and vitality. This transformational process involves a full embrace of the gospel by each local church with its unique makeup and methodology. *We boldly and uncompromisingly covenant to be the church rooted in the Word and empowered by the Holy Spirit, becoming the servants—the platform—to the new priests and prophets—that is, professionals, managers, entrepreneurs, artists—the catalysts and bridge-builders for global transformation.*

Coaching

The body of Christ has the value base and heart motivation to seize the opportunity of providing coaching for transformation as a viable, timely, appropriate and biblical methodology to accelerate expansion of God's kingdom and influence with and through both believers and unbelievers to bring personal and societal transformation. *We covenant to advance coaching for transformation, which is the intentional investment in a person that helps them discover Godly values and their God-given purpose, design, and destiny, thereby transforming their perspectives and behaviors and making them effective in releasing God's influence in their relationships and responsibilities.*

Crisis Response

God in His sovereign purposes orchestrates and works out everything for His glory, including disasters that devastate communities. But through devastation, pain and suffering, His healing and kingdom transformation can come into many communities that have been closed to Christian witness for generations. At its heart, Crisis Response is the ministry of intercession and reconciliation. Like the Son who left His world to enter into our world to bring healing, comfort, liberty and restoration, we the church, are to go out of our way for our neighbors in their time of need. We therefore covenant to be discerning of God's "kairos" interventions and bring His love, healing and reconciliation to people in crisis. *We covenant also to network for the mo-*

bilization of resources to where the needs are in time of crises so that kingdom transformation may come into these communities.

Discipleship

We affirm our need to obey the command of Jesus Christ to disciple the nations for the transformation of individuals and communities. We affirm that biblical discipleship is the foundation of ministry that brings transformation to all facets of life. *We covenant to mature as disciples and to disciple all others into the fullness of Christ.*

Family

The union between one man and one woman in marriage for life is the first and only institution God established before the fall. Marriage is the most fundamental unit of a family, the church, and a nation (Gen. 1:27-28, 2:21-24). Family is the leading influence in shaping a person, since it will determine an individual's spiritual, emotional, social, and physical life. A healthy family background fosters greater productivity and personal well-being. The transformation of the family will transform communities, cities and nations. *Therefore, we covenant to promote, teach, and demonstrate the wholesome family under God as described in Ephesians 5:22-6:4.*

Governance

In this diverse world there are many different forms of government. In many governments there are committed Christians who are salt and light in the positions in which they serve. The Christian's use of power, according to Jesus should always produce a benefit for those who are being served, especially the poor, the fatherless and the widow. *We covenant to benefit the people and the State through our allegiance to the King of kings, who establishes and brings down human governments, exercising state and political power in such a way as to enable transformation and redemption among those whom we serve.*

Health

We affirm that the abundant life that Jesus brings incorporates all the fullness of physical, spiritual, relational, and mental well-being of God's shalom. *We commit to transformational health ministry in the name of Jesus that heals all forms of brokenness, restoring individuals, families, communities and nations to partnering with God in the celebration and stewardship of life.*

Higher Education: Christian

Christian higher education plays a strategic role in the transformation of individuals, the media, institutions, societies and nations. It effects the inculcation of values and contributes to the organization of

key social processes in society through the application of Christian worldview. As a continuous, life-long and creative process, education has an almost unbounded transformational capacity. The fundamental purpose of education is the transforming and equipping of individuals to become Christian servant leaders within their church, communities and around the world (Col. 1:28). The ultimate mission of Christian higher education is to equip people to embrace God's mission (apostolically), to critically engage culture (prophetically), to bear witness (evangelistically) and to experience transforming knowledge—formatively and didactically (Eph. 4:11-13). This will enable people to achieve a changed life in Jesus Christ and participate in the holistic redemptive and transformative task in church, community and nation. Christian higher education includes two tracks: (1) training for life in society and marketplace; and (2) training for ministry within the church: (a) general Christian education, (b) vocational theological education, and (c) missiological education. *We covenant to address this task as participants in the educational process.*

Higher Education in the Secular Sector

A Christ-centered, transformational vision for secular colleges and universities is that they will be impacted to become places of blessing. All members of the academic community will have the opportunity to hear the gospel. In that environment, both faculty and students will be won to Christ, nurtured in their faith, and trained in reproductive ministry. Believing students will be equipped to engage their future professions from a kingdom standpoint, while believing faculty and administrators will be encouraged and equipped to eliminate the gap between their professional lives and their personal discipleship. We want to encourage believers to develop a kingdom voice on campus so that the atmosphere of the university will experience transformation, and believing students will leave ready to influence and bless society. *Therefore, we covenant, by God's enabling and grace, to promote transformation on secular university campuses through ministries of personal redemption, professional excellence, and Spirit-led intellectual engagement within the academy.*

Leadership

A transformational leader is a disciple of Jesus Christ who influences people to participate in God-given purposes so that kingdom values are manifested in all sectors of society. The transformational leader has integrity, a servant spirit and aligns spiritual values and disciplines with leadership principles. A transformation leader inspires people with a compelling God-given vision that involves them in action that they wouldn't have done alone. Therefore, *we covenant, by the power of God's in-*

dwelling Holy Spirit, to seek to follow our Lord Jesus Christ as his obedient servants and to seek to serve his people by cultivating leaders who will seek to transform themselves, their congregations and their communities for his glory.

Least-Reached

Christ has purchased people from every tribe, language, people, and nation (Rev. 5:9). We look forward with anticipation and joy to a time when the body of Christ from every group stands before the throne worshipping God (Rev. 7:9). We accept God's mandate to fulfill the Great Commission for each people group to finish the unfinished task. In seeking to reach the least-reached, we must be living sacrifices (Rom. 12:1-2, John 12:24) as we allow God to transform our lives and churches at any cost. *We covenant together with the Body of Christ to seek, pray for, and serve the least-reached through our communities as we minister incarnationally in wider holistic witness and deeper discipleship.*

Marketplace

This is a season for the Marketplace. Business is ministry. Business people are ministers who serve people through what they do, how they do it, and why they do it. Business is a calling and business people are stewards not just of the assets but also the calling of the corporation. The chief end of business is to glorify God and advance his kingdom and we do this through the identification and meeting of needs through goods and services, generally at a profit. The Marketplace can empower people to create new businesses and expand the kingdom through the creation, replication and deployment of businesses to and for the healing of the nations. Business involves reclaiming the essence of work which was lost by Adam and Eve, but redeemed by Jesus. Work is sacred, a pre-fall reality, and doing work God's way equips us for responsibilities in eternity. Business is a practical way in which creation is reclaimed. Business people carry the "ministry of reconciliation" so that "all things" – not just people – are realigned with God's principles. The Biblical imperatives for both character and competence must be embraced and lived out in the marketplace. Business people are called to live prophetically in the marketplace. *Our commitment is to carry this renewed thinking to any group in our sphere of influence not aligned with these truths – marketplace people and church leaders alike.*

Micro-Enterprise

God created the earth and all that is in it and mandated humankind to be fruitful and multiply, tilling and tending the land (Gen. 1-3). In doing so, God gave human beings the capacity to generate

wealth in order to meet their needs and live in communion with him and with one another. God intended that all people would have opportunity to be productive, fulfilled, and live without want. Contrary to God's intention, today half of the world's six billion people live in abject poverty—subsisting on less than \$2 per day, unemployment, disease, and illiteracy. They lack access to fair credit and related opportunities. Christian micro-economic development (CMED) is committed to providing financial and other services to the poor that will enable them to create employment and generate income in sustainable ways. CMED is rooted in Biblical principles and motivated by the compassion of the Lord Jesus to equip people to meet their basic needs (Matt. 25:33-40; Luke 4:18). CMED goes beyond conventional micro-economic development (MED) by following a holistic approach that promotes development that brings about economic, social, political, and spiritual transformation. *We covenant to equip and strengthen the Church to engage in socio-economic development as a means of extending the Kingdom of God.*

Mission

Mission is a movement of transformation that is flowing all over the world, and we need to be part of it. We are seeing new evidences of Holy Spirit vitality and innovation. Mission initiatives from many churches, particularly Latin America, Africa and Asia, are engaging least-reached groups within their own nations, as well as going to other parts of the world. Insider movements are emerging in situations that have been resistant to the Gospel. Other urgent challenges include lack of church unity, affluence and consumerism, religious plurality, fundamentalism, and persecution, children and women at risk, and HIV/AIDS. Churches need to discover the meaning and practice of mission in these new contexts. *We covenant to engage our churches to urgently obey the Great Commission.*

Nation Building

Because... "All the ends of the earth will remember and turn to the Lord, and all the families of the nations will bow down before him, for dominion belongs to the Lord and he rules over the nations (Ps. 22:27-28): (1) We believe that God has a redemption plan and prophetic future for every nation; (2) We believe God desires for every nation to be built up in him, fulfilling its God-given potential, and reflecting his nature of justice, mercy and compassion; (3) We believe that nation-building is the privileged role of the church, the primary responsibility of every born-again believer, as God's salt and light community among the nations. *Therefore we commit to: (1) put God first and honor his ambition and agenda in nation-building; (2) depend on the power of the Holy Spirit to holistically build up*

nations in the way of God; (3) model the scriptural injunction in Matthew 5:13-16, being salt and light in a depraved and darkened world in our respective sphere of influence; (4) network and synergize efforts with likeminded servant leaders called by God to live out the vision of nation-building in every domain of society; (5) be a life-long learning community and document nation-building stories and scenarios to inspire generations to come toward this same noble goal of nation-building.

The Poor

We recognize that the Lord has entrusted the poor to his church and understands that every believer has been commanded to love and remember them, and provide for their needs both spiritually and physically. *Therefore, we covenant to transform mindsets, integrate assets and synchronize initiatives to stabilize urban poor and develop rural communities.*

Scriptural Impact

We affirm that the Bible is God's authoritative revelation given for our salvation that includes individual transformation into the image of God and our collective transformation into the kingdom of God. Therefore we care deeply for those who have little or no access to God's Word. We affirm the need to equip and mobilize the whole church to revere God's Word and to love, study, teach and submit to it and to ensure that it is readily accessible to every people group on earth. *We covenant to be people of the Word ourselves and do whatever it takes to enable others to encounter the transforming power of God's Word.*

Stewardship

We declare that God is creator and Lord and so everything in heaven and on earth belongs to him; that wealth and honor come from him (I Chron. 29:11-12, Deut. 8:18) and that we are mere stewards. We acknowledge that we are sojourners on earth and believe we have a glorious inheritance in eternity (1 Pet. 1:3-5). As disciples of Christ we are called to live faithfully by God's stewardship principles in every area of our lives (Luke 16:12). *Recognizing that God has entrusted to us time, talent and treasures, we will seek to equip every believer to learn, apply and teach God's stewardship principles so that they may know Christ more intimately, be free to serve him, bring his presence and glory to our world, and to fulfill the Great Commission.*

Witness in Society

Christian witness will have power as it is rooted in practical ministry in Church and society. All believers are called to participate in this task, not just "religious professionals." This will require believers

in every single domain and infrastructure of society to be salt and light. The new frontier is across vocations, not just geographic boundaries and organizations. This is where believers and non-believers interact on a daily basis. There is opportunity, for example, for believers to work with non-governmental organizations in promoting liberty in education, and developing local institutions to meet the basic needs of the community. This calls for a new kind of disciple characterized by personal radical inner transformation. *We covenant to be salt and light in every aspect of life, through every avenue of vocation and service available to us individually and corporately, in our communities and on the frontiers where the gospel is yet to be proclaimed.*

Women in Transformation Leadership

The biblical account of the creation of woman makes it clear that man and woman were created in the image of God. According to Genesis 2:18 (Amplified Bible) "woman was created to be 'a help meet' (suitable, adapted, complementary)" for the man. We seek to provide an overarching call towards intimacy with God and spiritual growth, realizing and utilizing spiritual gifts, service, nurturing relationships, and developing into women of excellence (Prov. 31) in the Body of Christ. This calls for a paradigm shift to transform the hearts and minds of both men and women if we are to see women fulfill their God-given call. According to 1 Corinthians 12, the nine spiritual gifts are given for all believers and are not gender specific. This is a day for the WHOLE BODY of Christ to arise together—every laborer is needed. Therefore, *we covenant by God's enabling power, grace and love to promote transformation of the hearts and minds of both the man and the woman to understand this powerful truth and to equip and empower women to their full potential in God.*

Worship

Worship is the ultimate expression of our devotion to God. Because worship is rooted in relationship, we are to be rightly related to God as those who worship him in Spirit and truth (John 4). We can observe that the Lord is raising up a generation of worshipers who have the great opportunity to network with each other for encouragement and equipping with a view toward modeling for the emerging generations what it means to be in a vibrant worshiping relationship with God. The transformational impact of this worship relationship will bring worshipers into their God-oriented purpose and destiny (Isa. 6), enabling them to participate in the transformation process of their home, church, community, nation and world. *By the grace of God we covenant to be true worshipers to model for the next generation, and to network globally to*

learn from one another, to serve and encourage each other, and to work together for global events that will usher in the glory of God among the nations.

Youth

We crave communities of youth living in an uncompromising relationship with Jesus Christ and igniting a Spiritual Revolution that pierces the darkness. Mentored in relationships, grounded in God's Word, and empowered by the Holy Spirit we do ordinary things in extraordinary ways to see the Great Commission fulfilled, even in the face of persecution or death. We believe that: (1) every age-group should be trusted and empowered to evangelize, disciple, lead and fulfill the Great Commission; (2) authentic faith is lived out in genuine community, mobile in structure, networked together, socially relevant and connected intergenerationally; and (3) Christ-like character is expressed in bringing real transformation and raising up leaders, not by size or notoriety.

V. CONCLUSION

We believe God is doing something new through the Body of Christ as we go forward into the 21st century. The Holy Spirit is leading us into fresh forms and fields of ministry. The rising generation is seeing the vision of God's mission to the world and its place in that mission with new eyes. The People of God are permanently in the missionary situation wherever they are. The call to mission has never been more compelling and urgent. Our challenge is to claim all the resources of the Gospel for the task at hand and then to go forth in faith, hope and joy, witnessing to God's love and compassion for all people.

Note: Many people have contributed to this Transformational Covenant: the planning and coordinating committees, focus groups, and advisors. The drafting was begun in 2004 and completed during Transform World, May 1-5, 2005, Jakarta, Indonesia. The drafting process was facilitated by the Covenant Committee: Wilbert R. Shenk, chair; Remi Lawanson

Appendix D

4/14 National Summit Model of Ethiopia

BACKGROUND

Ethiopia is a country whose name is synonymous with hunger, disease, abject poverty, internal strife, conflict with neighboring countries and other horrors. These things that have occurred in and on the country repeatedly made the evangelical church leadership in the country to prayerfully think of ways to reverse this lamentable situation. This led the church leaders see the solutions to the challenges of their country face in its children. To this effect the church leadership took three major decisions as its contribution to help their country out of these horrendous situations:

- They issued a historic document entitled-Covenant on Ministry to Children in 2001 that spelled out clearly and in detail the church's responsibility to children.
- In April of 2004 the church leaders, in their 3 days meeting identifying the following 8 challenges that they believed were threats to the very existence of their country:
 - Environmental degradation
 - Ethnic conflict/tribalism
 - Low level of democratic culture

- Poverty
- Lack of good governance
- Low level of appreciation and understanding of human and children's rights
- Poor hygiene and sanitation
- Fanaticism in some religions

- In the same meeting they resolved that the resolution of these issues is found in the creation of a new generation of Ethiopians "that are disciples of Christ, lead exemplary and become sources of transformation of Ethiopia and beyond".
- They saw a need for an organization that can be the church's instrument for the realization of this endeavor and decided that an institution called Child Development Training and Research Center (CDTRC) be established.

The Participants of the Summit - about 58 senior church and NGO leaders participated in the Summit. They were composed of:

- Representatives of 28 of the 31 member evangelical denominations of the Evangelical Churches Fellowship of Ethiopia (ECFE)
- Representatives of 8 main child focused Para church organizations
- Representatives of Christian mothers
- Representatives of the 4/14 Window

The process and conclusion of the Ethiopia Summit on the Raising up a New Generation from the 4/14 Window to Transform the World

A special prayer group was setup for the purpose besides this being put as the prayer item of the 24/7 prayer chain that goes on nationwide. Invitations were issued to member denominations and Para churches by the Secretariat of ECFE and CDTRC.

The Objectives of the Summit:

- Enable the Body of Christ in Ethiopia learn what the Body of Christ in other parts of the world is doing with respect of raising up a new generation from the 4/14 window to transform the world
- Create an opportunity for the body of Christ to share its own experience with respect to the measures it has taken in the same area

The Content of the Summit Program

The following were done during the two days of the Summit:

- Presentations - Three presentations were made at the Summit. Two of these were by Luis Bush and the third by Shiferaw. The first presentation of Luis Bush focused on the opportunities the body of Christ has in the 4/14 window and appealing and encouraging the Ethiopia church to do more in sharing what it learned through the trials it passed through the Communist era. In his second message he shared about the Transform World initiative and briefly touched on the challenges faced by the 4/14 window. Shiferaw walked the participants through the journey the body of Christ in Ethiopia travelled so far in focusing and mobilizing the 4/14 window
- Devotions - Each of the two days began with the sharing from the Word of God
- Prayer - Prayer was offered at different intervals and conclusion of each day.
- Contribution by representatives of the 4/14 window - The contributions focused on the opportunities they see the Body of Christ has in the 4/14 window and on the challenges the 4/14 window faces
- Group and plenary discussion and presentation by groups - The groups made presentations of their findings and these were followed by discussion at the plenary level
- Declaration by the participants - The participants of the Summit then issued a declaration that contained two main messages which were addressed to the Ethiopian church itself and the world wide body of Christ. The declaration is attached as an annex to this report

Glory to God in the highest!

THE ETHIOPIAN EVANGELICAL CHURCHES 4/14 WINDOW SUMMIT RESOLUTION

Raising up the new generation from the 4-14 window to transform Ethiopia and beyond!

Having heard the voice of our eternal Father about his heart for children and ministry to them; the prophetic message for the Ethiopian church to keep pressing on in bringing solutions to the nation and beyond with due emphasis to "children as solutions" as well as the vision of raising a new generation from the 4 -14 window to transform the world;

Recognizing the Ethiopian Evangelical Churches' awareness on the importance of children and their augmented commitment for child ministry; the strategic initiatives such as "THE COVENANT ON THE MINISTRY TO CHILDREN", "THE CHILD DEVELOPMENT TRAINING AND RESEARCH CENTER - CDTRC" and "CELEBRATING CHILDREN WEEK" taken in response to God's repeated call to minister to the generation; the strategic potential of the Ethiopian Evangelical Church such as strong unity, the existence of supportive and resourceful para-church organizations; and the encouraging steps the Ethiopian government is taking regarding children issues; and

Deeply concerned about the problems and plights that the world is facing principally as a consequence of the broken relationship with our God, with each other as well as with nature;

Deeply convinced on the strategic importance as well as potential of children to bring about holistic transformation in our society and beyond; the challenges the new generation is facing; and that the "soon" in the Biblical promises to Ethiopia as stated in Psalm 68:31, is "now";

The Ethiopian Evangelical Churches resolve:

1. To amplify their commitment to holistic child ministry as well as the efforts to implement child ministry initiatives in raising up a new generation to transform Ethiopia, and beyond. This includes:
 - a. Continue praying for children.
 - b. Intensifying efforts for full scale implementation of initiatives.
 - c. Keeping children's agenda as a top priority.
 - d. Championing the causes of children.
 - e. Ensuring child participation at different levels.
 - f. Equipping family for better nurturing of children.
2. To collaborate and network for efficient and effective ministry to children.

3. To call the world wide church:
 - a. to embrace and implement the 4-14 window initiatives.
 - b. to establish a global network to develop a collaborative spirit for effective and efficient utilization of resources in raising a new generation.
4. To initiate and strengthen research and documentation on opportunities and challenges related

to children.

5. To systematically document and share our experiences to the church in Africa and beyond as well as to continue learning from them.

The Ethiopian Evangelical Churches 4/14 Window Summit

July 25/2009, Addis Ababa

Appendix E

Reasons for Good National 4/14 Model

The Ethiopian Church has become a model for the church around the world through which they can become a source of encouragement, inspiration, information and instruction for the following compelling reasons:

1. How the Ethiopian Church responded to the Marxist takeover in 1974 with all 11 major denominations coming together in unity and persevering in that unity 35 years is an example to the rest of the body of Christ.
2. How the great wave of violent persecution that followed until 1991 was transformed from an insurmountable barrier to the gospel (that threatened to destroy the Church), resulting in the purifying of the Church instead.
3. How cell group multiplication and house churches developed leadership throughout the church with the teaching of the priesthood of every believer.
4. How the church grew not only in quantity-to eight million by 1997 and now 15+ million, just 11 years later-but also in quality. The Ethiopian Church has become a model of a growing healthy church.
5. How the study of the Scriptures and understanding that each believer was to live a prophetic life has exerted transformational impact on society in every domain and sphere of society these believers found themselves in.

6. How Ethiopian Christ-followers took counsel together, as the elders of the church did in Acts 12, in the Church Council in April 2004, for three days of prayer and reflection on the role of the body of Christ in addressing the challenges of Ethiopia; how they explored opportunities within the Church and through the Church as the Body of Christ to be His agent to bless the nation.

7. How these Ethiopian church leaders concluded, upon carefully examining the threats, that the Church is called to be the solution in the nation but also, uniquely-as I believe, no other nation has done, with such clarity and conviction-children as solution. They considered "what is that in your hand?" (Ex 4:2) and realized it was their own children, called to become agents of Ethiopia's transformation: Children as solution.

They realized not only that children's ministry, building healthy families, is one of the most strategic ways to build the church but also to bless the society. They have written and embraced a covenant on ministry to children with no less than 60 different provisions. The church leaders also established an institution, under the Fellowship of Evangelical Churches, to spearhead the implementation of decisions of they made for the creation and mobilization of a new generations of Ethiopians for the holistic transformation of their nation and beyond.

The 4/14 Initiative, under the Lordship of Christ, aligns itself with growing a healthy church in accordance with His Word of purposeful promise: "I will build my church, and the gates of hell shall not prevail against it" (Mt. 6:18)-and the Ethiopian Church provides a way by which this becomes reality.

steering committee

Bambang Budijanto, Chairman from South East Asia

Ricardo Luna from Latin America

Wendy Strachan from South Pacific

Rob Hoskins from North America

Katherine Barnhart from North America

Alex Phillip from South Asia

Menchit Wong from South East Asia

Aiah Foday-Khabenje from Africa

Shiferaw Michael from Africa

David Ramirez from Latin America

Nam Soo Kim, honorary member from East Asia



Raising up a New Generation from the 4/14 Window to Transform the World

GLOBAL SUMMIT

New York, 6 to 8 September 2009

Theme: Working together to raise up a new generation from the 4/14 Window to transform the world

T I M E T A B L E

| Time | 6th (Sunday) Day 1 Why? | 7th (Monday) Day 2 What? | 8th (Tuesday) Day 3 How? |
|---------------|--|---|---|
| 5:30 - 7:00 | Rest | Early Morning Prayer (depart hotel at 5) | Optional Early Morning Prayer (depart hotel at 5) ¹ |
| 7:00 - 8:00 | Breakfast at hotel | Breakfast at Promise Church | Breakfast at hotel (depart hotel at 7:30) ² |
| 8:00 - 10:00 | (9:30 leave hotel) | General Session III | (8:30-10:30) General Session VI |
| 10:00 - 10:30 | | Tea Break | (10:30-11:00) Tea Break |
| 10:30 - 12:20 | Sunday Service at Promise Church | General Session IV | (11:00-14:00) Regional Caucuses (e.g. Hispanic World) |
| 12:30 - 13:30 | Lunch (at the Promise Church) | | Lunch (in the classroom) |
| 13:30 - 14:30 | Free Time & Networking | | |
| 14:30 - 16:30 | General Session I Opening 4/14 Summit | 14:00-17:00 Track Session I | (14:00-14:30) Tea Break |
| 16:30 - 17:00 | Tea Break | 17:00-17:30 Tea Break | (14:30-17:30) Track Session II |
| 17:00 - 19:00 | General Session II | 17:30-18:30 General Session V | (17:30-19:00) Dinner |
| 19:00 - 20:00 | Dinner (at the Promise Church) | | (19:00-21:30) General Session VII |
| 20:00 - 21:30 | Return to Hotel & Fellowship | Return to Hotel & Fellowship | Closing Service |

1 Those that go to the Optional Early Morning Prayer will have breakfast at the church.

2 Those who depart the hotel at 7:30 will have breakfast at 6:30 am at the hotel.